

# see

- all as one -

ANNUAL REPORT

2023 - 24

# see

– all as one –

A N N U A L R E P O R T

2 0 2 3 - 2 4

We see that every child across India gets what they rightfully deserve – a happy childhood... one that evolves into healthy and able adulthood, ready to take on the challenges of the big world.





## A Story of **COMPASSION**

One day, while looking out of a window in Mayapur, a small hamlet near Calcutta, Srila Prabhupada saw a group of children fighting with stray dogs over scraps of food. Deeply moved by the incident, he directed his followers to ensure that no one within a ten-mile radius of his centre goes hungry. His resolve inspired the genesis of The Akshaya Patra Foundation and its vision, 'No child in India shall be deprived of education because of hunger.'

His Divine Grace  
**A.C. Bhaktivedanta Swami Prabhupada**



# Chairman's MESSAGE

**SEE** *the reality.*  
**Think** *about the possibility.*  
**Believe** *in your power.*  
**Change** *for the better.*

Reflecting on our journey this year, I extend my profound gratitude for your invaluable efforts. Every significant milestone we have achieved is a validation of your persistent belief in a better tomorrow and the tireless purpose-driven work of our employees.

At the heart of our work is the ancient Indian philosophy that the world is one family — "*Vasudhaiva Kutumbakam*." This timeless principle deeply ingrained in us allows us to see every child as equal, deserving of love, care and opportunity, regardless of their background. It also empowers us to proactively provide nutritional support during emergencies, demonstrating the power of united efforts to help the vulnerable. It is indeed this principle that keeps our doors open for those who believe in harmonious coexistence and are willing to work with us. All social endeavours are impactful only when those with access share resources and knowledge.

The economic divide is an adversary to progress, but the noble act of sharing builds a bridge between those with abundance and those in need. By serving government school children with love and care, we strive to uphold the essence of 'Akshaya Patra', the inexhaustible vessel of food symbolising abundance and the virtue of sharing. In partnership with the Government of India, State Governments and Union Territory Administrations, we are invariably committed to this service based on our unwavering belief in equal access and equal opportunity for every child. Every meal we serve is a testament to this journey, transforming lives and fostering hope for an inclusive future.

This year, the steadfast support of our donors and the government helped us expand our footprint with six new kitchens. This significant step will enable us to serve an additional 73,000 children every school day. Furthermore, I am grateful to the Government of Jharkhand for providing the crucial support to establish our first kitchen in the state in Hazaribagh to serve children in the region.

As we continue to grow and receive increasing support from changemakers like you, we aim to improve our thrust on creativity and innovation. We are exploring the feasibility of foraying into international chapters to solicit support for our feeding programme in India. We also aim to experiment with new meal delivery models to improve efficiency and strengthen our endeavour towards the United Nations' Sustainable Development Goals (SDGs). We look forward to sharing our experience with international entities who are eager to maximise their impact in their own feeding initiatives.

I appreciate the unyielding commitment of all our stakeholders – the government, philanthropists, corporate partners, individuals, volunteers, well-wishers and employees. Their support has been instrumental in our progress. From an organisation feeding 1,500 children in Bengaluru, we now fuel 2.2 million children's aspirations across the country. I am confident that this collective action will continue to help us sustain and enable us to scale our service of nourishing children.

I feel elated and also humbled to share that the new financial year 2024-25 started with the realisation of the '4 Billion Meals' milestone. This landmark achievement was recognised at the United Nations Headquarters in New York, as part of India's relentless efforts to mitigate the peril of hunger. I felt honoured to have represented Akshaya Patra and our nation for its progress in pursuing an equitable tomorrow.

As we set our sights on the next milestone of '5 Billion Meals', we aim to amplify our impact further, ensuring that 'No child in India shall be deprived of education because of hunger'. Let's join forces and make this vision a reality!

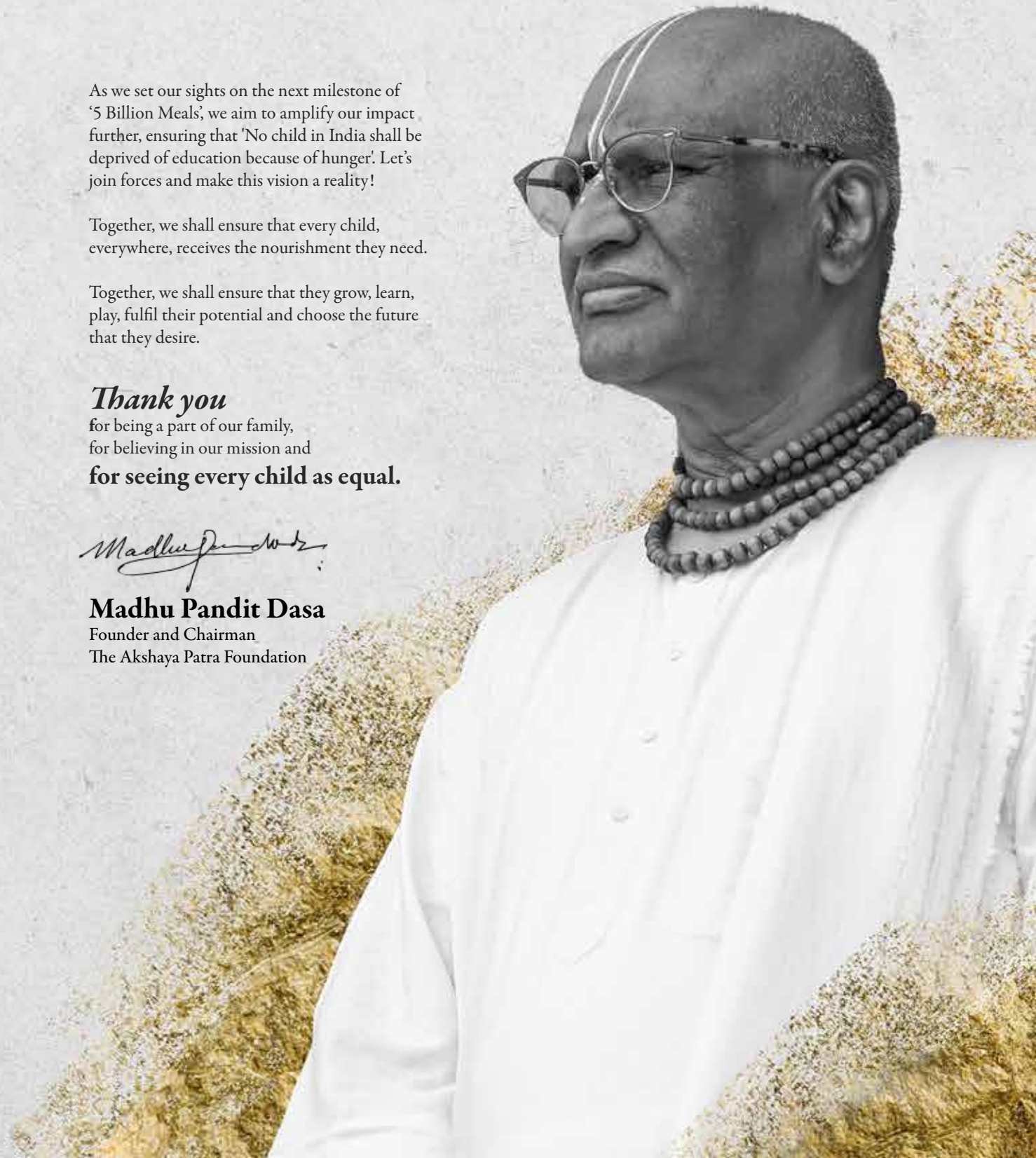
Together, we shall ensure that every child, everywhere, receives the nourishment they need.

Together, we shall ensure that they grow, learn, play, fulfil their potential and choose the future that they desire.

**Thank you**  
for being a part of our family,  
for believing in our mission and  
**for seeing every child as equal.**



**Madhu Pandit Dasa**  
Founder and Chairman  
The Akshaya Patra Foundation





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*Walking to the light of hope.*

## ORGANISATIONAL OVERVIEW

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# Essence of AKSHAYA PATRA

## Our Vision

'No child in India shall be deprived of education because of hunger'

## Our Mission

'To feed 3 million children every school day by 2025'

## Our Values

- Compassion
- Integrity
- Quality
- Synergy
- Trustworthiness
- Devotion

## Whom We Serve

We serve the children in government and government-aided schools across India. We also serve vulnerable communities during emergencies.

## Our Purpose

To provide wholesome and nutritious meals every school day to children, thereby addressing classroom hunger, promoting education and developing confident citizens for the nation.

## Social Initiatives

- Scholarship programme
- School rejuvenation
- Remedial classes - Abhay

## Our Programme

Akshaya Patra started implementing the school lunch initiative in June 2000. What started with 1,500 children in five government schools of Bengaluru, Karnataka, has now evolved into an efficient programme with over 2.2 million beneficiaries across 16 states and 2 UTs.

## Other Feeding Initiatives

- *Anganwadi* feeding
- Feeding programmes in special schools
- Feeding programmes for old-age homes
- Other food assistance

## A Successful Public-Private Partnership

Akshaya Patra implements the PM POSHAN initiative (formerly the Mid-Day Meal Scheme) in partnership with the Government of India, State Governments and UT Administrations. In addition, corporate houses and individual donors extend their generous support to our cause, helping us achieve the full potential of this programme. A synergy of various partners coming together for a common goal has made our public-private partnership an effective model.



# GOVERNMENT & Akshaya Patra

On 15 August 1995, the National Programme of Nutritional Support to Primary Education (NP-NSPE) was launched as a centrally sponsored scheme. The objective was to enhance enrolment, attendance and retention in schools. In 2001, it was upgraded to provide children studying in government and government-aided schools a cooked mid-day meal every day. This served as an impetus to The Akshaya Patra Foundation's efforts to provide children a nutritious school lunch every day to support their nutrition and education. The Foundation started in the year 2000 with the feeding of 1,500 children in five schools in Bengaluru, Karnataka. In 2003, it signed an MoU with the government to implement the *Akshara Dasoha*, thus becoming the first organisation to partner with the government in the school feeding space.

Now, in the 24th year of service, the Foundation has reached the milestone of cumulatively serving 4 billion meals... a momentous milestone which was commemorated at the UN Headquarters in New York, United States. The remarkable feat would not have been possible without the continued support of the Government of India, State and Union Territory (UT) Governments and other administrative bodies. As of FY 2023-24, Akshaya Patra covers 72 locations in 16 states and two UTs, feeding nutritious mid-day meals to 2.2 million children in more than 23,000 schools and *Anganwadis*.

Since the beginning, the Government has stood by Akshaya Patra. Be it the necessary permissions to implement the feeding and non-feeding initiatives or grants and subsidies to undertake these initiatives, the government has been a formidable ally in the Foundation's pursuit of a world where every child has access to nutritious food and quality education.

Akshaya Patra started with the idea that *no child in India shall be deprived of education because of hunger*. The Supreme Court's mandate making a cooked mid-day meal a right for children served as an impetus to its modest beginning. Its partnerships with State Governments and UT administrations ensured that it reaches more children as a part of the PM POSHAN Abhiyaan (Mid-Day Meal Programme) and the Integrated Child Development Services (ICDS) *Anganwadi* feeding initiative. Akshaya Patra is indebted to the Ministry of Education (formerly MHRD) and the Ministry of Women and Child Development for providing it these platforms to serve the children of our country. The Foundation has been able to create one of the most admired public-private partnerships in the social sector whilst working closely with these stakeholders.

The Ministry of Finance (MoF) and the Ministry of Corporate Affairs (MCA) have significantly contributed to the sustainability of Akshaya Patra's resource mobilisation efforts. Enabling it to raise funds from within the country and abroad, these ministries have extended exemption under Section 80G of the Income Tax (IT) Act and the Foreign Contribution Regulation Act (FCRA), 1976.

Additionally, The Food Corporation of India (FCI) and the Civil Supplies Corporations have supported the Foundation with timely procurement of food grains.

*In its 24th year now, Akshaya Patra is immensely grateful to the Government of India, State Governments and other administrative bodies for this valuable opportunity to serve the children and communities of India.*

In the year 2023-24, the contribution from the government for Akshaya Patra's implementation of PM POSHAN Abhiyaan and ICDS *Anganwadi* feeding initiative was ₹37,304.36 lakhs vis-à-vis the total income of ₹77,378.81 lakhs.

In 2023-24, Akshaya Patra started serving mid-day meals in six new locations – Panvel, Bhiwandi and Kalyan in Maharashtra, Barsana and Gautam Buddha Nagar in Uttar Pradesh and Hazaribagh in Jharkhand, enabling it to serve an additional 73,000 children. With the launch of a new kitchen in Hazaribagh, the total number of partner states has reached 16 in addition to the two UTs. The Foundation is grateful to the Government of India and Governments of Andhra Pradesh, Assam, Chhattisgarh, Dadra & Nagar Haveli and Daman & Diu, Madhya Pradesh, NCT of Delhi, Gujarat, Jharkhand, Karnataka, Maharashtra, Odisha, Puducherry, Rajasthan, Tamil Nadu, Telangana, Tripura, Uttar Pradesh and Uttarakhand.





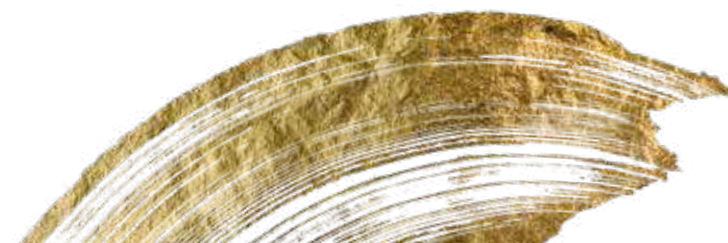
Whilst striving to reach more children by partnering with the government, Akshaya Patra also seeks to strengthen the government's programme by leveraging its own experience and expertise. On one hand, it contributes at the policy level through its thought leadership and advocacy efforts by sharing its learnings from the ground, on the other hand, it conducts programmes to train cook-cum-helpers (CCHs) in various aspects of the school feeding programme.



Akshaya Patra is aware of its responsibility towards society. That the government has placed its trust in the organisation is also evident from the fact that it is called upon to support the former's humanitarian efforts in times of natural disasters time and again. The Foundation has also responded with great enthusiasm and undertaken food assistance by leveraging its resources. Working with the government, National Disaster Response Force (NDRF) and other stakeholders, Akshaya Patra has comforted people with food in times of adversity every time it is called upon.



Akshaya Patra is committed to support the nation's pursuit of global and national development goals, including the UN Sustainable Development Goals (SDGs). While its efforts are in direct alignment with SDG 2 – Zero Hunger and SDG 4 – Quality Education, it also contributes to other goals, including SDG 5 – Gender Equality and SDG 10 – Reduced Inequalities, indirectly.







In its 24th year now, Akshaya Patra is immensely grateful to the Government of India, State Governments and other administrative bodies for this valuable opportunity to serve the children and communities of the nation. The Foundation has utmost faith in the power of collective action. It has and will continue to support the government's welfare initiatives and humanitarian efforts to the best of its ability.

## Partnerships with the Government of India, State Governments and UT Administrations

Akshaya Patra extends its gratitude to the Ministry of Education, Government of India, and the following State Governments and UT Administrations.



Government of Andhra Pradesh



Government of Assam



Government of Chhattisgarh



UT Administration of Dadra & Nagar Haveli and Daman & Diu



Government of NCT of Delhi



Government of Gujarat



Government of Jharkhand



Government of Karnataka



Government of Madhya Pradesh



MINISTRY OF EDUCATION  
GOVERNMENT OF INDIA



प्रधानमंत्री पोषण शक्ति निर्माण  
PRADHAN MANTRI POSHAN SHAKTI NIRMAN  
(PM POSHAN)



Government of Maharashtra



Government of Odisha



Government of Puducherry



Government of Rajasthan



Government of Tamil Nadu



Government of Telangana



ত্রিপুরা সরকার  
Government of Tripura



Government of Uttar Pradesh



उत्तराखण्ड राज्य  
Government of Uttarakhand

The Foundation hopes to continue its endeavours and build efficient partnerships with the Government to serve more children.

Note - The list of states is in an alphabetical order.



# Our REACH

72 Locations  
70 Centralised  
2 Decentralised

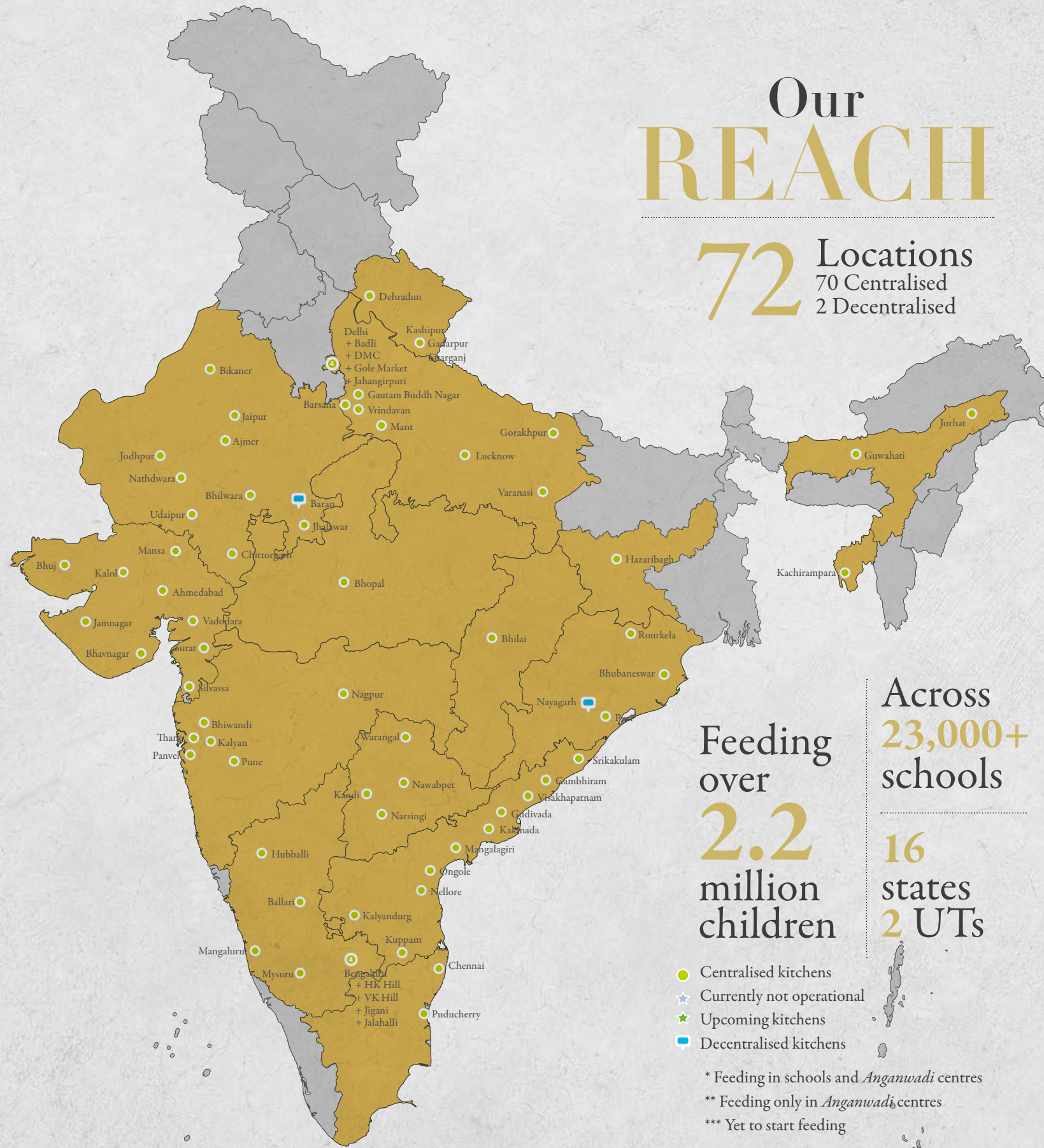
Feeding over **2.2 million children** Across **23,000+ schools** in **16 states** and **2 UTs**

- Centralised kitchens
- ★ Currently not operational
- ★ Upcoming kitchens
- Decentralised kitchens

\* Feeding in schools and *Anganwadi* centres

\*\* Feeding only in *Anganwadi* centres

\*\*\* Yet to start feeding



State/Location Capacity Schools Beneficiaries

**Andhra Pradesh**

Gambhiram	25,000	179	15,034
Gudivada	10,000	75	5,393
Kakinada	15,000	64	11,117
Kalyandurg	4,000	12	2,017
Kuppam	25,000	325	24,499
Mangalagiri	35,000	311	22,875
Nellore	20,000	292	14,666
Ongole**	5,000	82	1,700
Srikakulam	25,000	309	22,080
Visakhapatnam	30,000	136	24,943

**Assam**

Guwahati	40,000	574	32,745
Jorhat	25,000	151	10,336

**Chhattisgarh**

Bhilai	35,000	185	20,246
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**Dadra & Nagar Haveli and Daman & Diu**

Silvassa	65,000	328	51,980
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**Delhi**

Badli	20,000	88	27,654
DMC	25,000	69	25,535
Gole Market	8,000	12	4,990
Jahangirpuri	20,000	187	18,827

**Gujarat**

Ahmedabad	70,000	264	61,673
Bhavnagar	40,000	57	16,939
Bhuj	40,000	191	24,005
Jamnagar	40,000	140	20,095
Kalol	12,000	140	24,327
Mansa	30,000	144	19,453
Surat	80,000	1,427	1,49,047
Vadodara	1,00,000	1,053	90,898

**Jharkhand**

Hazaribagh	1,00,000	24	2,200
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**Karnataka**

Bengaluru - HK Hill	70,000	442	78,982
Bengaluru - VK Hill	1,00,000	510	71,936
Ballari	90,000	560	86,242
Hubballi	1,20,000	818	1,24,475
Mangaluru	25,000	164	15,345
Mysuru	20,000	130	15,118
Jigani	40,000	341	36,552
Jalahalli	5,000	65	5,907

**Madhya Pradesh**

Bhopal	35,000	457	30,743
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State/Location Capacity Schools Beneficiaries

**Maharashtra**

Thane	14,500	71	8,748
Pune	15,000	16	7,185
Kalyan	10,000	68	6,763
Panvel	12,000	67	10,158
Bhiwandi	25,000	192	18,771
Nagpur	25,000	***Yet to start feeding	

**Odisha**

Bhubaneswar	50,000	699	72,052
Nayagarh	20,000	214	17,944
Puri	35,000	583	39,945
Rourkela	45,000	335	33,888

**Puducherry**

Puducherry	50,000	297	49,684
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**Rajasthan**

Ajmer	16,000	167	18,152
Baran	15,000	106	6,011
Bhilwara	16,000	147	11,051
Bikaner	16,000	221	19,755
Chittorgarh	15,000	162	10,697
Jaipur	1,00,000	1,394	1,13,014
Jhalawar	15,000	155	10,709
Jodhpur	12,000	144	11,100
Nathdwara	45,000	623	35,412
Udaipur	24,000	248	17,309

**Tamil Nadu**

Chennai	5,000	2	460
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**Telangana**

Kandi	1,10,000	1,137	92,371
Narsingi	35,000	187	28,773
Nawabpet	25,000	387	26,508
Warangal**	25,000	792	17,921

**Tripura**

Kashirampara	2,000	2	755
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**Uttar Pradesh**

Barsana	22,000	96	6,005
Gautam Buddha Nagar	5,000	112	14,069
Gorakhpur	15,000	182	16,010
Lucknow	1,00,000	1,449	1,05,285
Mant	20,000	276	18,651
Varanasi	30,000	467	49,462
Vrindavan	90,000	1,388	1,03,399

**Uttarakhand**

Dehradun	30,000	242	16,524
Gadarpur	15,000	176	9,553

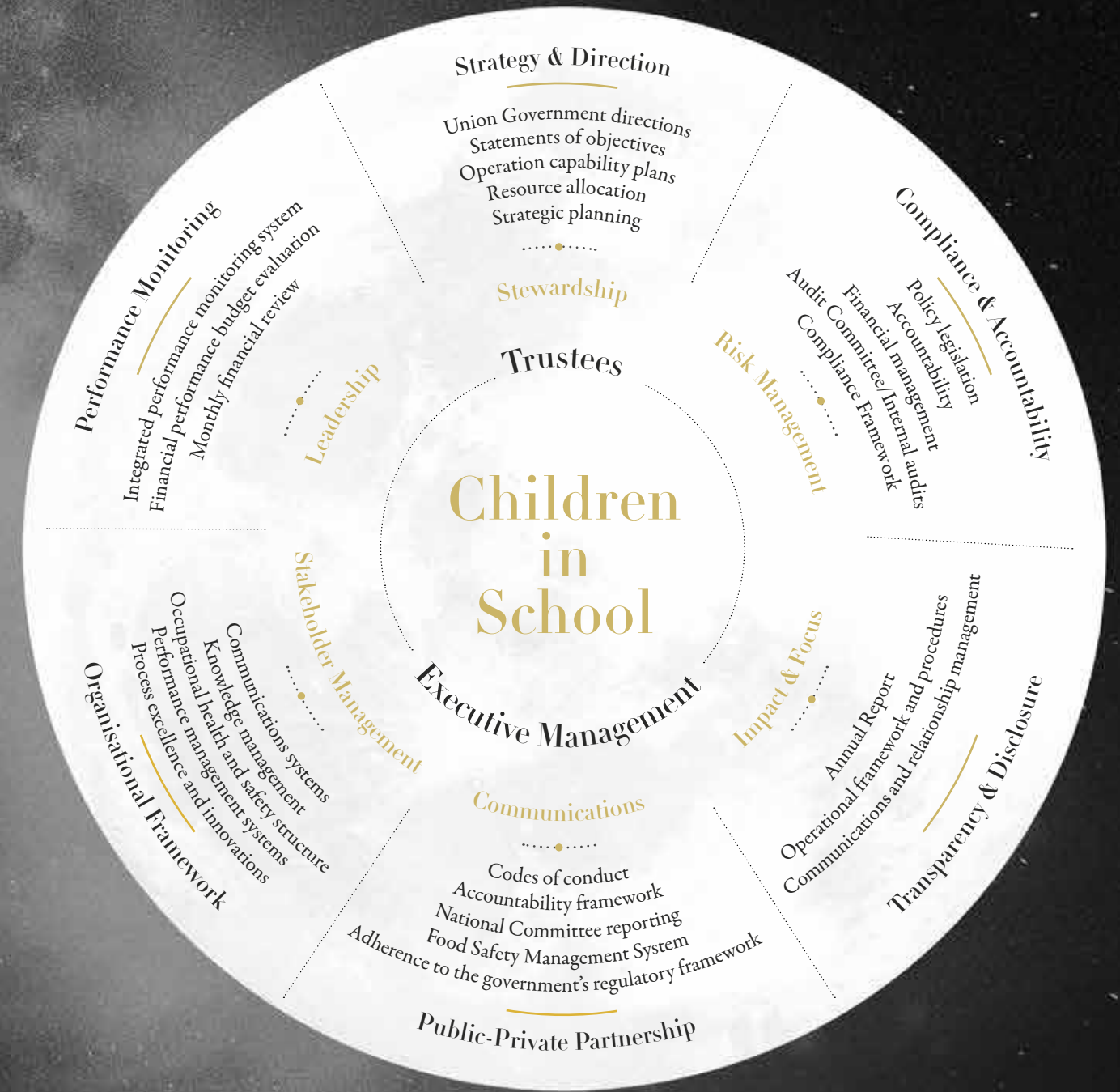


# Governance MODEL

The Akshaya Patra Foundation believes that a well-thought governance policy is key to an organisation's success, as adherence to it helps the organisation perform efficiently and ethically while creating value for its stakeholders.

Akshaya Patra strives for excellence through the adoption of best practices and compliances of laws and regulations. We believe that transparency, in the context of financials and operations in particular, adds to the accountability of our initiatives and the organisation as a whole.

*Our governance practices also reflect the culture of trusteeship, which is an important component of our value system.*



Hunger Alleviation for Enabling Education





# Our IDENTITY

The Akshaya Patra Foundation is registered as an NGO under the Indian Trusts Act, 1882 (Reg. No. 154).

The Akshaya Patra Foundation is registered under Section 12A (a) of the Income Tax Act, 1961, and donations to the Foundation have been granted exemption under Section 80G of the Act. Akshaya Patra is also registered under CSR with the Ministry of Corporate Affairs (MCA) with the registration number CSR00000286.

The Akshaya Patra Foundation is registered under Section 6 (1) (a) of the Foreign Contribution (Regulation) Act, 2010 (FCRA Reg. No. 094421037).

## We bank with

### Axis Bank

No. 10/116, 1st Block,  
Dr. Rajkumar Road, Rajajinagar,  
Bengaluru - 560010

### Yes Bank

Plot No. 93, 2nd Sampige Main Road,  
7th Cross, Malleshwaram,  
Bengaluru - 560003

### State Bank of India (FCRA Division)

No 11, Parliament Street,  
New Delhi - 110001

### Others

HDFC Bank | ICICI Bank | IDFC Bank | AU Bank | Federal Bank  
RBL Bank | Equitas Bank | Jana Bank | Union Bank

### Kotak Mahindra Bank

63/1, Makam Plaza, Margosa Road,  
Opp. 18th Cross Bus Stand, Malleshwaram,  
Bengaluru - 560003

### IndusInd Bank

Sri Ganesh Towers, No. 124, 3rd Main Road,  
Margosa Road, Malleshwaram,  
Bengaluru - 560003

## Auditors

### Walker Chandiok & Co LLP

#65/2, Bagmane Tridib, Block A, 5th Floor, Bagmane Tech Park,  
CV Raman Nagar, Bengaluru - 560093

### M/s Rao & Emmar

No.204&205, II Floor, Ramanashree Arcade,  
MG Road, Near Trinity Circle  
Bengaluru - 560001

### M/s Brahmayya & Co

10/2, Kivraj Mansion, Kasturba Road,  
Bengaluru - 560001

### M/s S.S. Kothari Mehta & Co. LLP

Plot No. 68, Okhla Industrial Area,  
Phase III  
New Delhi - 110020

### M/s. Nath Associates

Chartered Accountants  
433/C, 5th Cross,  
7th Block West, Jayanagar,  
Bengaluru - 560070





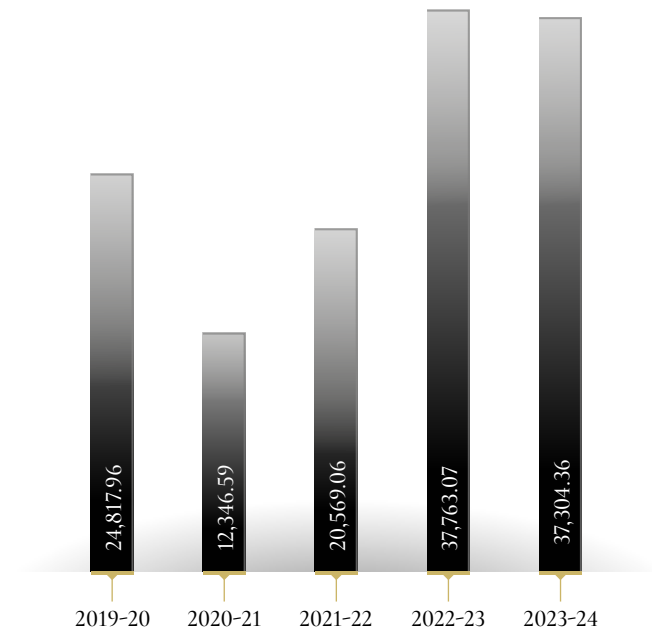
# Abridged FINANCIALS

## Abridged Income and Expenditure Statement ₹(in lakhs)

	2023-24
Total Income	77,378.81
Total Expenditure	77,798.21
Excess of Income Over Expenditure	(419.40)

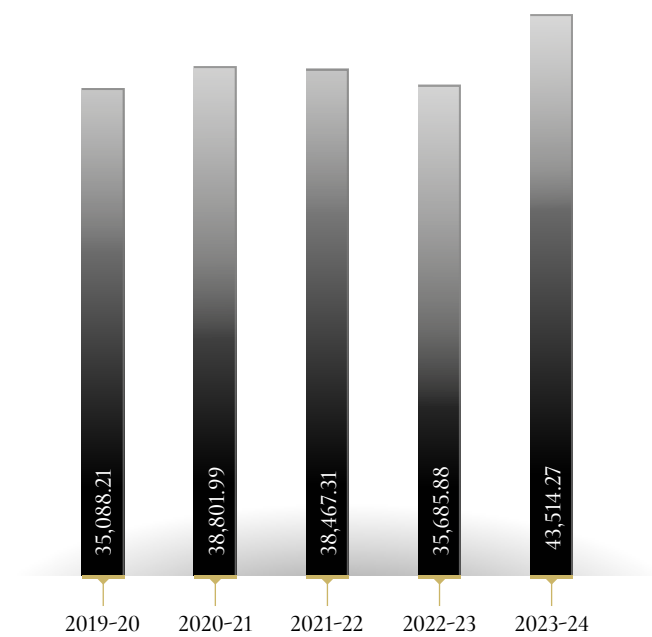
## Abridged Balance Sheet ₹(in lakhs)

	2023-24
Fixed Assets	27,134.63
Net Non-Current Assets	25,091.19
Net Current Assets	13,963.83
Total Assets	66,189.66
Trust Funds, Designated Funds and Excess of Income Over Expenditure	47,284.66



## Government Support ₹(in lakhs)

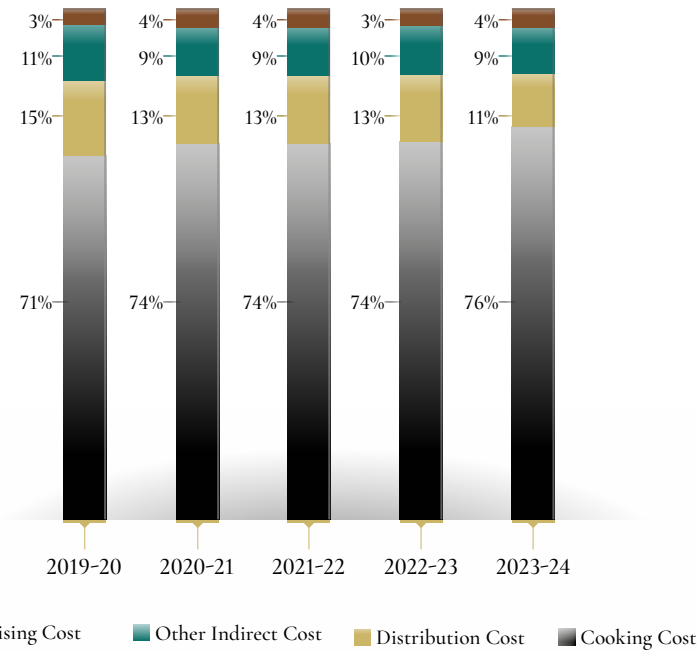
Source: Income and Expenditure Account



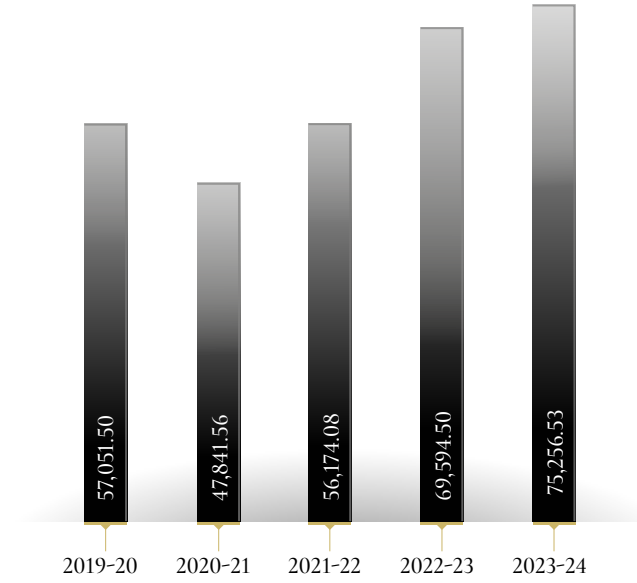
## Donations Received ₹(in lakhs)

Source: Income and Expenditure Account

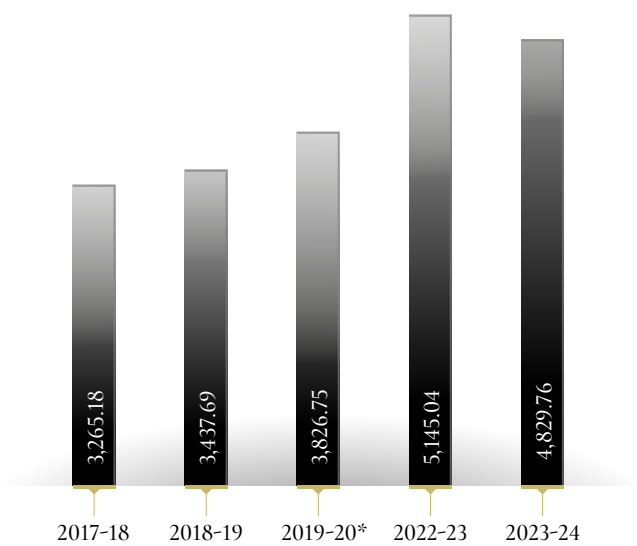




**Year Wise % Cost Break-Up**  
Source: Income and Expenditure Account



**Asset Value ₹(in lakhs)**  
Source: Balance Sheet



**Number of Meals Served (in lakhs)**  
Source: Income and Expenditure Account

\*Year 2020-21 and 2021-22 is COVID year hence cooked meals (MDM) were not served. Dry ration kits were distributed as per mandate.



# Dreaming to Care

*Once I become a doctor, I will try to help every person I can.*

”

Nestled in the outskirts of Guwahati, Assam, lies the serene and quaint village of Andherujuli. Here, amidst the verdant greenery and the rhythm of traditional Bihu dances, lives a young girl with a heart full of dreams and an unwavering spirit — Kristina Boro. Despite the challenges and struggles of daily life, Kristina’s dream of becoming an oncologist shines brightly.

Kristina is a 4th-standard student at Andherujuli Lower Primary School (L.P.S). She aspires to become a doctor owing to her real-life experiences. “I want to become a doctor after growing up. My father, Simank Boro, is a cancer patient. And my mother, Pholeshwari Boro, is the sole breadwinner of the family. She is a daily wage worker. I have seen my father’s condition and experienced the hardships during his treatment. Once I become a doctor, I will try to help every person I can. And if they are unable to afford medical facilities, I will treat them for free,” Kristina shares with a maturity beyond her years.

## Kristina Boro

4th-standard student  
Andherujuli Lower Primary School (L.P.S)  
Guwahati, Assam

Kristina’s father, Simank, lost his voice when she was just 1.5 years old. He is still undergoing treatment for throat cancer. Because of the medical bills and expensive therapies, Kristina’s family often ends up with financial difficulties. To cope with the ever-rising expenses, Pholeshwari has to take up farming. She saves every single penny whenever she can to pay for her daughter’s education. Pholeshwari hopes that Kristina studies well. She will be the first generation literate in the family.

Kristina’s day begins early in the morning. Before leaving for school, she helps her mother with household chores like cleaning and washing utensils. Kristina’s school runs from 8 AM to 2 PM. After returning from school, she rests for a while. In mid-afternoon, she heads for tuition classes near her house. She spends her evenings playing with her friends. Once back, she helps her mother with dinner preparations. Kristina ensures that she studies for a while before retiring to bed. “In my free time, I love

dancing, especially traditional Bodo and Bihu. I am very fond of them,” she says, describing her hobby. “I also love playing musical chairs with my friends in school,” she adds, her eyes twinkling with the innocent delight of childhood.

Kristina’s dreams are fuelled by Akshaya Patra’s mid-day meals. “Since my mother leaves early for work, I come to school only on a cup of tea or sometimes biscuits. But I do not need to worry as we receive meals in school from Akshaya Patra every day. They have a variety of dishes on their menu. My favourites are *khichdi* and *kbeer*,” Kristina says, her face lighting up as she mentions her favourite foods.

Akshaya Patra’s meals not only aid in her growth but also help in supporting her family’s expenses. Sharing her views, Pholeshwari says, “We are grateful that Akshaya Patra serves meals in the school. I can go to work without being concerned about Kristina’s lunch. She likes the mid-day meals a lot. She often says that the food in school was delicious and she ate till her stomach was full. In fact, most of the days, she does not eat anything till dinner time.”

“Whenever she receives *piha* in the lunch, she saves some for me and gets it home – maybe that is her way of expressing her love for me,” Kristina’s mother adds with a wide smile. With her stomach full and mind nourished, Kristina works hard towards achieving her aspiration and making a difference in society.





# Going the Distance for the Nation

*If I have more leisure time, I usually play football. I also run, do push-ups and pull-ups and many such activities because I aspire to become a policeman when I grow up*

”

**A**t the very first sight, Cantonment Board Model Primary School in Varanasi exhibits an expertly planned infrastructure with its systematically painted walls and well-maintained gardens. Additionally, it radiates enthusiasm and energy from hundreds of students who simultaneously maintain decorum at all times. With curious eyes, glowing faces and neat uniforms, they always walk in straight lines.



One of these zealous children is Shiva Yadav, studying in 5th standard. He is a well-dressed and well-groomed student. His responses echo sophistication and self-esteem. “After coming to school, we pray, exercise and study subjects like Hindi, English, Sanskrit and EVS (Environmental Studies),” he adds.

Describing the activities in detail, he says, “We learn various new concepts here. For instance, how long an animal lives or how quickly they hunt their prey. Then, we look them up on Google or YouTube to learn more about them. Therefore, I find GK (General Knowledge) fascinating. Apart from that, I also like Hindi and Maths.”

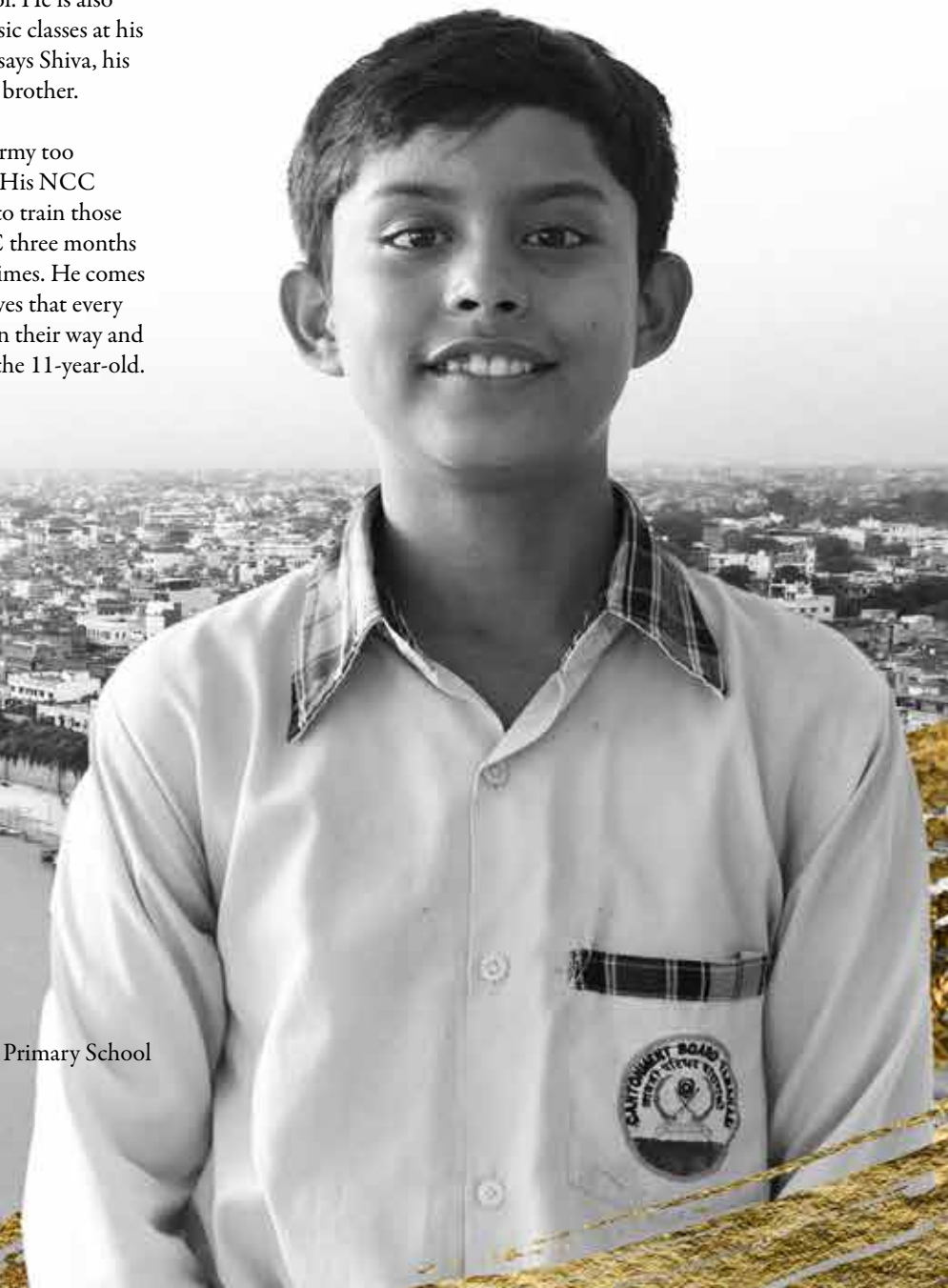
Shiva likes to study, solve Maths problems and dance in his free time. “If I have more leisure time, I play football. I also run, do push-ups, pull-ups and many such activities because I aspire to become a policeman when I grow up. I want to catch thieves and criminals. They leave good people with huge losses of property and loved ones,” he says.

Shiva lives in a joint family. He has an elder cousin, whom he adores. “He is 16 years old and studies at Queen’s College. I play football and other sports with him every day because he wants me to join the army. He tells me to focus on General Knowledge at school. He is also good at singing. He attends music classes at his college and rehearses at home,” says Shiva, his eyes exuding admiration for his brother.

“My brother wants to join the army too and hence, is training in NCC. His NCC instructors come to his college to train those interested. He enrolled in NCC three months ago. I too train with him sometimes. He comes home and teaches me. He believes that every citizen must serve the country in their way and that is his goal too!” continues the 11-year-old.

Describing the mid-day meals he receives in his school, he says, “We get diverse items every day. *Kheer, khichdi, chole rice, dal rice, roti chole*, etc. They are clean, nutritious and look good when they come here. It adds to the taste of the meals. They have proteins, calcium and vitamin D that strengthen our body. When we eat them, we feel energised to continue to study, do other activities and excel. I relish them every day. I like everything we receive but *chole roti* is my favourite.”

This bright-eyed student also has his own YouTube channel and takes the help of his family members to make videos on topics he finds interesting.



## Shiva Yadav

5th-standard student  
Cantonment Board Model Primary School  
Varanasi, Uttar Pradesh



*A future with healthy smiles  
and able minds.*

2

## THE FOUNDATION

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# Organisation STRUCTURE





# Board of TRUSTEES



## Madhu Pandit Dasa

Co-founder and Chairman, The Akshaya Patra Foundation

Madhu Pandit Dasa started Akshaya Patra in the year 2000. Passionate about science, he did his B.Tech in Civil Engineering from IIT Bombay. He came across the teachings of Srila Prabhupada during his days at IIT Bombay and decided to dedicate his life to the latter's mission. Madhu Pandit Dasa has over three decades of selfless work behind him, conceiving and implementing several social initiatives that impact millions of people in the country, giving them a better quality of life. The Government of India has conferred upon him the prestigious Padma Shri in recognition of the distinguished service rendered by Akshaya Patra for the children of India.



## Chanchalpathi Dasa

Co-founder and Vice Chairman, The Akshaya Patra Foundation

Chanchalpathi Dasa has been working in the field of spiritual education since 1984 and social development since 2000. He pursued his Bachelor's Degree in PSG College of Technology, Coimbatore, where he came in touch with ISKCON and Srila Prabhupada's mission. Later, he joined the Indian Institute of Science, Bengaluru, to pursue his Masters in Electrical Communication Engineering. He has combined the spirit of compassion with his education in technology and applied it to social development. He is currently involved in strategy, planning and governance of Akshaya Patra.



## Satya Gaura Chandra Dasa

Trustee & Regional President - Andhra Pradesh & Telangana, The Akshaya Patra Foundation

Satya Gaura Chandra Dasa is a Gold Medalist in B.Tech Mechanical at Jawaharlal Nehru Technological University - Kakinada. He eventually did his M.Tech from IIT-Chennai and worked in a multinational IT firm in Bengaluru for a couple of years before deciding to dedicate his life to serving humanity. The first Akshaya Patra kitchen in unified Andhra Pradesh (now Telangana) was set up in Hyderabad in 2008 under his leadership. He also oversaw the setting up of the Foundation's high-tech mega kitchen in Kandi, Telangana, in association with the Infosys Foundation in 2018. Currently, he is serving as the President for Akshaya Patra Andhra Pradesh and Telangana.



## Bharatarshabha Dasa

Trustee and National President - Operations and Projects, The Akshaya Patra Foundation

Inspired by the teachings of Srila Prabhupada, Bharatarshabha Dasa joined the ISKCON movement in 1992 while studying B.Tech in Computer Science from REC Calicut. Since then, he has dedicated his life to the service of society. Akshaya Patra has immensely benefitted from his many contributions. He has been handling various important areas related to public affairs, strategic outreach, policy planning and implementation, programme management and emergency food relief activities. Bharatarshabha Dasa also serves as the Regional President for Akshaya Patra's feeding initiatives in Delhi NCR and Uttar Pradesh.



## K.V. Chowdary, IRS (Retd.)

Former Central Vigilance Commissioner (CVC)  
Former Chairman, Central Board of Direct Taxes (CBDT)

K.V. Chowdary is an officer of the 1978 batch of Indian Revenue Service (IRS) who has served as the Chairman of the Central Vigilance Commission (CVC) and the Chairman of Central Board of Direct Taxes (CBDT). He has worked in the Department of Revenue as an Under Secretary and the Department of Company Affairs as a Deputy Secretary. A graduate in Mathematics from Loyola College, Chennai, and Post-Graduate in Mathematics from IIT Madras, he has held several executive positions in the Income Tax Department. An eloquent orator, he regularly addresses trade associations and chambers of commerce, including FICCI, CII and Indo American Chamber of Commerce, delivering talks on issues relating to integrity, anti-corruption, transparency and governance, etc. Currently, he holds directorship in CCL Products (India) Limited, Reliance Industries Limited and Tata Motors Limited.



## Anil Swarup, IAS (Retd.)

Former Secretary, Ministry of Human Resource Department (MHRD)  
Former Secretary, Ministry of Coal

Anil Swarup is a retired Indian Administrative Service (IAS) officer of Uttar Pradesh cadre and 1981 batch. In a career spanning 38 years, he has held various assignments with the Government of India as well as the Government of Uttar Pradesh, including the Secretary for Coal from 2014 to 2016 and Secretary for School Education between 2016 and 2018. During his tenure as the Secretary School Education, he fostered public-private partnerships to improve quality of school education by involving NGOs. He holds a Master's degree in Political Science from Allahabad University and has authored two books, Ethical Dilemmas of a Civil Servant and Not Just a Civil Servant. He is the Founder Chairman of Nexus of Good: an initiative towards recognising positive action and providing inspiration to the society at large to replicate them.



## M.S. Unnikrishnan

CEO, IITB - Monash Research Academy, Mumbai  
Former Managing Director & CEO, Thermax

M.S. Unnikrishnan is the CEO of IITB - Monash Research Academy and the former Managing Director & CEO of Thermax, an engineering company providing sustainable solutions in energy and the environment. He is a mechanical engineer from Visvesvaraya National Institute of Technology (VNIT) Nagpur and a graduate in Advanced Management Programme from the Harvard Business School, USA. He has served on various policy-making and consultative bodies. He has co-chaired the CII's National Committee on Industrial Relations and chaired the Capital Goods Sectoral Skills Council of FICCI, CII's National Committee of Capital Goods & Engineering and BRICS Business Council.



## G. Raghuram

Principal Academic Advisor, National Rail & Transportation Institute (NRTI)  
Former Director, IIM-Bangalore

G. Raghuram was a faculty member at IIM-Ahmedabad (IIM-A) for 32 years. He is a B.Tech graduate from IIT-Madras, a PGDM from IIM-A. He has a PhD from Kellogg Management School, Northwestern University, USA. His specialisations include infrastructure and transport systems and logistics and supply chain management. Raghuram has published six co-authored books, numerous journal articles, papers, newspaper and magazine articles and case studies. Among his many accolades are the 'MC Puri Memorial Award' for Contribution to Operational Research in India, 2016, and 'Academician of the Year' by the Chartered Institute of Logistics and Transport in 2012.



## Vidya Shah

Executive Chairperson, EdelGive Foundation  
Director on the Board, Edelweiss Financial Services Limited

Vidya Shah has previously worked with large financial institutions such as ICICI, Peregrine and NM Rothschild India, as an investment banker. She has received recognition as India's Top 100 Women in Finance by the Association of International Wealth Management of India (AIWMI) in 2019 and the 'Exemplary Woman of the Year' in Philanthropy in 2022. Furthermore, she was presented with awards such as the Woman Achiever of the Year Award by ABP Group during their BFSI awards in 2017, the Financial Inclusion Award by CNBC TV 18 in 2016 and the Shakti Award by the Rotary Club. She holds a postgraduate degree in Master of Business Administration from IIM-Ahmedabad and is a member of the Governing Board of IIM-Udaipur.



# Audit COMMITTEE



## K.V. Chowdary, IRS (Retd.)

Former Central Vigilance Commissioner (CVC)  
Former Chairman, Central Board of Direct Taxes (CBDT)

K.V. Chowdary is an officer of the 1978 batch of Indian Revenue Service (IRS) who has served as the Chairman of the Central Vigilance Commission (CVC) and the Chairman of Central Board of Direct Taxes (CBDT). He has worked in the Department of Revenue as an Under Secretary and the Department of Company Affairs as a Deputy Secretary. A graduate in Mathematics from Loyola College, Chennai, and Post-Graduate in Mathematics from IIT Madras, he has held several executive positions in the Income Tax Department. An eloquent orator, he regularly addresses trade associations and chambers of commerce, including FICCI, CII and Indo American Chamber of Commerce, delivering talks on issues relating to integrity, anti-corruption, transparency and governance, etc. Currently, he holds directorship in CCL Products (India) Limited, Reliance Industries Limited and Tata Motors Limited.



## Kaushik Dutta

Founder, Thought Arbitrage Research Institute (TARI)  
Former Partner, PricewaterhouseCoopers (PWC)

Kaushik Dutta, Member of Audit Committee is a former partner, Price WaterHouse. He has also authored books on Corporate Governance, Ethics and Business (published by Oxford University Press, Lexis Nexis) and many thought papers; Kaushik is the founder of Thought Arbitrage Research Institute, a not-for-profit research organisation doing evidenced-based research in public policy, economics and governance for Government of India, Trade bodies, multilateral agencies, businesses etc. He has also been an expert corporate governance specialist with the IICA of Ministry of Corporate Affairs (MCA) and a senior expert with Serious Fraud Investigation Office (SFIO). He has been a member of MCA's Steering Committee for early detection of fraud and a member of Aatre Committee of Defence Ministry commissioned for setting up criteria for private sectors participating in defence production in India.



## Noshir H. Dadrawala

CEO, Centre for Advancement of Philanthropy (CAP)  
Former Director, Board of International Centre for Not-for-profit Law (ICNL)

Noshir H. Dadrawala is the CEO of Centre for Advancement of Philanthropy (CAP), a not-for-profit company established in 1986. He also serves as trustee on several boards including The Forbes Foundation, Bombay Community Trust, G J Kapoor Foundation and Bharatiya Samaj Seva Kendra. He is a member of the advisory board of the International Center for Not-for-profit Law (ICNL). He is an advisor, author and blogger with a keen interest in research too. Formerly, he has been a member of a committee of the Planning Commission - Government of India. Noshir specialises in laws such as the Trusts Act, Societies Registration Act, Indian Companies Act, Tax exemptions and deductions and the very complex Foreign Contribution Regulation Act 2010.

# Advisory BOARD

## Srivatsan Rajan

Partner, Cota Capital (San Francisco)  
Former Partner, Bain & Co (San Francisco)  
Former Chairman, Bain & Co (India)

## Nazeeb Arif

Executive VP and Chief of Corporate  
Communications, ITC Ltd.

## Dr Subba Rao M. Gavaravarapu

Head, NICHE Division - ICMR-NIN

## Sanjeev Kapoor

Celebrity Chef

## Sandeep Banerjee

Former Managing Director, Compass Group (India)

## Sahil Barua

Co-Founder & CEO, Delhivery

## Pankaj Chaddah

Co-Founder and COO, Zomato

## Divya Balagopal

Co-Founder and Senior Partner, Mundkur Law Partners

## Vinita Bali

Former CEO/Managing Director, Britannia  
Industries Ltd.

## Lathika Pai

Country Head, Venture Capital and Private Equity  
Partnerships, Microsoft India

## G.V. Gopala Rao, IRS (Retd.)

Former Chief Commissioner of Income Tax

## Meghana Narayan

Co-Founder, Slurrp Farm

## Avani Davda

Strategic Advisor, Bain Advisory Network  
Former CEO, Starbucks

## Lakshmi Sampath Goyal

CEO, Centre for Civil Society (CCS)

## Sanjeev Shishoo

Ex-Corp VP - Global Service Center, Novo Nordisk



# Overseas AFFILIATES

## The Akshaya Patra Foundation (USA)

### Board of Directors

#### Siva Sivaram

Board Chairman,  
The Akshaya Patra Foundation USA

#### Gururaj “Desh” Deshpande

Chairman Emeritus,  
The Akshaya Patra Foundation USA

#### Srivatsan Rajan

Vice Chairman,  
The Akshaya Patra Foundation USA  
Partner, Bain & Company

#### B.V. Jagadeesh

Managing Partner, KAAJ Ventures

#### Dr Rachana Kulkarni, MD

Cardiologist, New Jersey

#### Roopa Makhija

Board Member

### Advisory Board

#### N.R. Narayana Murthy

Founder, Infosys

#### Sanjeev Kapoor

Celebrity Chef

#### The Akshaya Patra Foundation USA

92 Montvale Avenue, Suite 2500, Stoneham, MA 02180 – USA

Office: +1-781-438-3090 Ext. 1 | Fax: 781-481-9155 | Email: [contact@apusa.org](mailto:contact@apusa.org)

#### The Akshaya Patra Foundation, Canada

301A Hounslow Avenue, Toronto, Ontario, M2R 1H4

Phone No: 437-766-1236 | Email id: [contact@tapfca.org](mailto:contact@tapfca.org) | Website: [www.tapfca.org](http://www.tapfca.org)

#### Madhu Pandit Dasa

Co-founder and Chairman,  
The Akshaya Patra Foundation (India)

#### Chanchalpathi Dasa

Co-founder and Vice Chairman,  
The Akshaya Patra Foundation (India)

#### Raghu Raghuram

Board Member

#### Janardan Thakkar

Board Member

#### Rajiv Jain

Board Member

#### Navin Goel

Board Member and CEO of  
Akshaya Patra USA

#### Dr Deepak Chopra

Founder, The Chopra Center

## The Akshaya Patra Foundation (UK)

### Board of Trustees

#### Wayne McArdle

Board Chairman,  
Akshaya Patra UK

#### Chanchalpathi Dasa

Co-founder and Vice Chairman,  
The Akshaya Patra Foundation (India)

#### Raj Thukral

Chartered Accountant and Management  
Consultant, PR Thukral & Company

#### Shridhar Venkat

CEO, The Akshaya Patra Foundation (India)

#### Peter Marano

(until 1 January 2024)

#### Akshaya Patra UK

Unit S, Penfold Trading Estate, Imperial Way, WD24 4YY

Charity No: 1117756

Phone: +44-20-80048743 | Email: [hello@akshayapatra.org.uk](mailto:hello@akshayapatra.org.uk)

#### Madhu Pandit Dasa

Co-founder and Chairman,  
The Akshaya Patra Foundation (India)

#### Ravindra Chamaria

Board Chairman, Akshaya Patra UK  
(until 23 January 2024)

#### Bhawani Singh Shekhawat

Former CEO, The Akshaya Patra Foundation UK

#### Monica Sah

Partner, Clifford Chance LLP





# Our STAKEHOLDERS

When we pursue a cause together, the possibility to realise our vision becomes much stronger. Over 23 years, the continued support of Central and State Governments and various other stakeholders has enabled Akshaya Patra's sustainable growth.

The Foundation's diverse stakeholder community includes people from all walks of life, ranging from governments, corporate donors and employees to beneficiaries, parents, teachers, individuals, mentors and volunteers. Their selfless dedication has helped us utilise resources and skills that foster the dreams of our beneficiaries and provide food assistance to vulnerable communities.

## The Changemakers

To create change, our stakeholders have continuously championed the growth of our cause.

The Akshaya Patra Foundation is privileged to be associated with these changemakers. Their generosity empowers us to focus on enhancing the effectiveness of the school feeding programme and providing humanitarian relief to scores of citizens in times of distress.

We wholeheartedly thank our stakeholders and partners for the vital role that they have played in maximising the impact of our mission to serve children and the larger society for a better tomorrow.

## Central Government, State Governments and UT Administrations

The Akshaya Patra Foundation is the implementing partner of the PM POSHAN Abhiyaan (earlier known as the Mid-Day Meal Programme) which is a flagship programme of the Government of India. Our policy and grant makers are Central Government, State Governments and UT Administrations. Akshaya Patra is also grateful to its individual contributors, bankers, professionals, employees, vendors, regulators and all those in the chain of our feeding endeavour who played a crucial role in sustaining our operations.

*Curiosity paves the way  
for brilliance*



# Our COLLABORATIONS

## FY 2023-24

The Akshaya Patra Foundation operates on the Public-Private Partnership (PPP) model. We drive our strength from our collaboration with the Government of India, various State Governments, corporate partners, philanthropists, individual donors and all our stakeholders to forge a nation of healthy, educated, able and productive minds.

FY 2023-24 was an eventful year with multiple triumphs and challenges. We begin the new financial year 2024-25 with the landmark achievement of feeding 4 billion meals cumulatively since the Foundation's inception. Such accomplishments are impossible without our community of like-minded organisations, driven to serve the nation. It is this alliance that has enabled us to serve 2.2 million school children every school day.

In FY 2023-24, Akshaya Patra expanded its footprint by adding six new kitchens in Barsana, Panvel, Hazaribagh, Bhiwandi, Kalyan and Gautam Buddh Nagar. We are profoundly grateful for the support of Shri Gagan Hasteer, Sarva Mangal Trust, the Saxena Family Foundation, the Airport Authority of India, Coal India and SIDBI (Small Industries Development Bank of India), Credit Suisse and HEG, along with the Central and the State Governments.

Throughout the journey, we have been supported by corporate partners and individuals in various capacities, from sponsoring kitchen equipment and donating funds to running dedicated campaigns and funding our sustainability endeavours. Such collaborations are vital to establishing and sustaining our service for children across our locations. They help us reach more government school children and enable them with opportunities to forge their future.

The 10-year-long collaboration with MTR Foods and Lumen IT served nutritious mid-day meals to school children and relief meals to vulnerable people during the COVID-19 pandemic. MTR Foods supported our feeding operations in Mysore and Hubballi, while Lumen IT bolstered our endeavours in Bengaluru, Hyderabad and Delhi.

Our long-standing partnership with Cargill Business Services India for seven years has nourished children with 3 million meals to date. They also empowered our kitchen with 107 kW solar panels in FY 2023-24, demonstrating their firm resolve to pass on a green and clean future to children.

The Global Volunteering Drive, a massive annual event organised by Morningstar across their global offices, made a significant impact in 2023. Under the theme of 'Hunger and Climate Change', they partnered with Akshaya Patra, engaging over 800 volunteers in a diverse range of activities. These included crafting paper pens, educational posters, seed balls and bag tags. The event also facilitated meaningful interactions, with Morningstar's leadership team visiting our kitchen and our beneficiary children exploring the company's office campus. The day concluded with volunteers distributing mid-day meals and school kits to the beneficiaries.

Trelleborg's commitment to education has been unwavering. In FY 2023-24, they continued their support by aiding scholarships for 110 students, building on their sponsorship of 143 scholarships in FY 2022-23. Their support has not only helped the students but also enhanced the efficiency of meal preparation and delivery in Akshaya Patra's kitchen with the provision of essential kitchen equipment in FY 2023-24.

The visit of the Medreich and Adcock Ingram board members from Japan and South Africa, accompanied by their Indian leadership, to our Jigani kitchen was a significant event. The kitchen tour provided them with a comprehensive understanding of Akshaya Patra's operations, which they later demonstrated by distributing mid-day meals to the beneficiaries.

Microsoft India conducted an 'AI for Everyone' programme, during which over 200 employees from 37 of our kitchens and head office enhanced their digital prowess in Excel, Word, PowerPoint and image creation with Co-pilot. Co-pilot is an AI assistant designed to streamline and innovate daily tasks. A range of Microsoft departments supported this transformative session, each bringing their expertise to the table.

In FY 2023-24, 16,255 volunteers from 208 corporate entities devoted their valuable time to engaging with children and the kitchen staff through 778 volunteering events. Akshaya Patra is deeply grateful to Swiss Re Foundation, Adcock Ingram, Medreich, Apple India, GE Healthcare, Texas Instruments, Zynga Game Network, Edwards Lifesciences, AGS Health, DBS Bank, Newgen Software Technologies, Hunger Heroes, The Hans Foundation, KRBL, CME Group, Lumin IT, MTR Foods, London Stock Exchange Group, Anchor Panasonic and HSBC for generously contributing towards healthy mid-day meals, enhancing our kitchen infrastructure with cooking equipment and delivery vehicles, engaging with our beneficiaries and catalysing our sustainability initiatives.

Our special thanks to Deutsche Bank India, LG Electronics India, Nissan Motor India, HEG, The Hans Foundation USA and Balkrishna Industries for their outstanding support in FY 2023-24. As we chart our course for the future, we are excited to invite new members to our Akshaya Patra family, to join us in our mission to feed the children of India.

We extend our heartfelt gratitude to the government, corporates and all our well-wishers for their continued support. It is your collective effort that makes 2.2 million children smile. As we move forward to another eventful year, we hope that this collective effort benefits the nation by building a robust, healthy and well-educated youth.









## GRATITUDE

ABHAY SHYAMSUNDER CHANDAK  
 ADANI WILMAR LIMITED  
 ADITYA SHAYMSUNDER CHANDAK  
 ADITYA SHAYMSUNDER CHANDAK HUF  
 AGRICULTURE INSURANCE COMPANY OF INDIA LTD  
 AIRPLAZA RETAIL HOLDINGS PVT LTD  
 AKSHAYAPATRA UK  
 ALLEGIS SERVICES (INDIA) PRIVATE LIMITED  
 ALTISOURCE BUSINESS SOLUTIONS PVT LTD  
 ASTRAZENECA INDIA PRIVATE LIMITED  
 ATHENAHEALTH TECHNOLOGY PVT LTD  
 BENGAL FINANCE & INVESTMENT PVT LTD  
 BHARAT PETROLEUM CORPORATION LTD (BPCL)-SOUTH  
 BRISTOL MYERS SQUIBB INDIA PVT LTD  
 CENTRAL COAL FIELDS LIMITED  
 CENTRAL MINE PLANNING & DESIGN INSTITUTE LIMITED  
 CISCO (BENEVITY)  
 CONTROL COMPONENT INDIA PRIVATE LIMITED  
 CONVERGYS INDIA SERVICES PRIVATE LIMITED  
 DARK MATTER TECHNOLOGIES INDIA PRIVATE LIMITED  
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 GSN GAMES INDIA PVT LTD  
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 HIGHRADIUS TECHNOLOGIES PRIVATE LIMITED  
 HUAWEI TELECOMMUNICATION INDIA CO PVT LTD  
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 INDITEX TRENT RETAIL INDIA PVT LTD  
 INFRASOFT TECHNOLOGIES LIMITED  
 J B CHEMICALS & PHARMACEUTICALS LTD  
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 MEDICO ELECTRODES INTERNATIONAL LTD  
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 MIDDLEBY INDIA ENGINEERING PVT LTD  
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 NATIONAL MINERAL DEVELOPMENT CORPORATION LTD  
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 THE HIMALAYA DRUG COMPANY  
 THERMO FISHER SCIENTIFIC INDIA PVT. LTD.  
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 WEIR MINERALS INDIA PVT LTD  
 WEIWO COMMUNICATION PVT LTD  
 WORLD GOLD COUNCIL INDIA PVT LTD

Akshaya Patra is also deeply grateful to its individual contributors who played a crucial role in sustaining our feeding endeavour.



*Nurturing potential  
with every plate*



# Aiming for the Gold

*We often come to school on an empty stomach or just a cup of tea. The food served in the school is our first meal of the day*

”

**S**hahid Rajeev Pundir U.P.S. Barwala, Dehradun, is located on the outskirts of Dehradun city in Uttarakhand. Surrounded by snow-clad mountains, the school has a strength of around 150 students. These children come from the nearby village for education as well as food. While the school takes care of the education, Akshaya Patra ensures that all the students receive hot, tasty and unlimited meals every day. These meals aid in fuelling these young dreams. One of them is Shrijna Thakur, an 8th-standard student at U.P.S. Barwala. She is one of the most popular students in the school. From teachers to her friends, everyone praises and applauds her achievements.

Sharing her journey, Shrijna reveals, “My dream is to become a celebrated kabaddi player, representing India in the Asian games. Last year, I was all set to participate in the national-level kabaddi competition. Unfortunately, an unforeseen circumstance forced me to withdraw. But that did not deter me. Prior to that, my friends and I had competed in the state-level kabaddi competition, and we proudly brought home a silver medal.” She adds, “Sports is my passion. Besides kabaddi, I enjoy high jump, long jump and relay races. This year, I clinched the gold medal in the district-level relay race (400m).”

## Shrijna Thakur

8th-standard student  
Shahid Rajiv Pundir U.P.S. Barwala  
Dehradun, Uttarakhand

Despite her commendable achievements at a young age, Shrijna remains grounded, a testament to the supportive community around her. Her humble nature is one of her many qualities why everyone adores her. Giving the credits, she says, “This was all possible because of the support from my coach. With his training and motivation, I was able to win all these medals and trophies. The school faculty is proud of my achievements and encourages me to follow my dreams. Even my father’s support played a major role in this. Without that, I will not be able to travel to these sports competitions.”

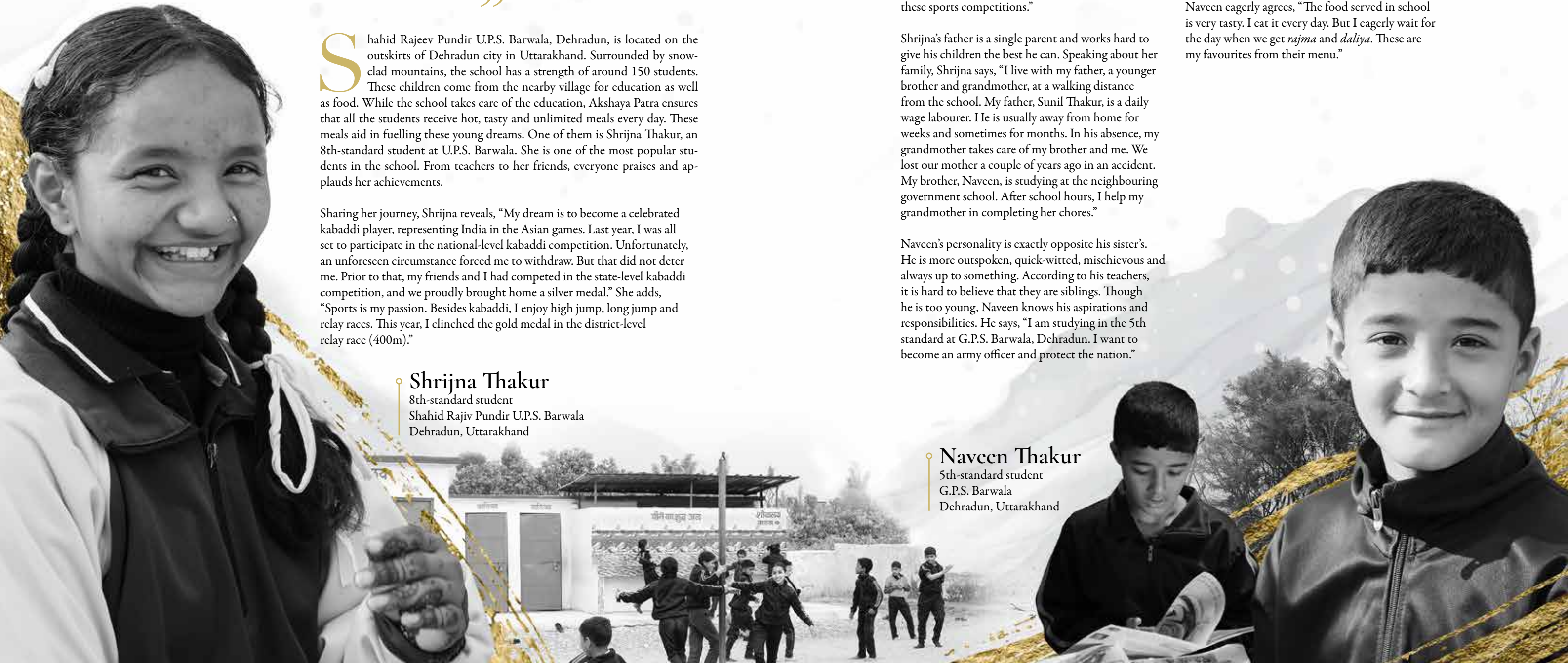
Shrijna’s father is a single parent and works hard to give his children the best he can. Speaking about her family, Shrijna says, “I live with my father, a younger brother and grandmother, at a walking distance from the school. My father, Sunil Thakur, is a daily wage labourer. He is usually away from home for weeks and sometimes for months. In his absence, my grandmother takes care of my brother and me. We lost our mother a couple of years ago in an accident. My brother, Naveen, is studying at the neighbouring government school. After school hours, I help my grandmother in completing her chores.”

Naveen’s personality is exactly opposite his sister’s. He is more outspoken, quick-witted, mischievous and always up to something. According to his teachers, it is hard to believe that they are siblings. Though he is too young, Naveen knows his aspirations and responsibilities. He says, “I am studying in the 5th standard at G.P.S. Barwala, Dehradun. I want to become an army officer and protect the nation.”

## Naveen Thakur

5th-standard student  
G.P.S. Barwala  
Dehradun, Uttarakhand

Shrijna and Naveen’s father’s frequent absence and their grandmother’s illness often leave the children without a proper meal. However, The Akshaya Patra Foundation’s mid-day meals step in to fill this gap, making a significant difference in their lives. Shrijna shares, “We often come to school on an empty stomach or just a cup of tea. The food served in the school is our first meal of the day. It is not just tasty but also nutritious and vital for our growth. There is something different every day on the menu. I like *chole* and *dal-chawal* the most.” Naveen eagerly agrees, “The food served in school is very tasty. I eat it every day. But I eagerly wait for the day when we get *rajma* and *daliya*. These are my favourites from their menu.”





# Persevering for Change

*The food served by Akshaya Patra in our school is tasty. There is something different on the menu every day.*

”

**Arpan Sharma**

C.P.S. English Medium School  
Silvassa, Dadra & Nagar  
Haveli and Daman & Diu



Arpan Sharma, is a beacon of determination and aspiration for every student of C.P.S. English Medium School in Silvassa, Union Territory of Dadra & Nagar Haveli and Daman & Diu. His clear understanding of life and goals, composed way of talking and a positive attitude are all the traits that set him apart from other children of his age. At the tender age of 13, Arpan has an unwavering determination of becoming an IAS officer. His clear vision of the tasks he wishes to execute after achieving his dream career is inspiring and a testament to the power of determination and the potential of India's youth.

“I want to become an IAS officer,” says Arpan. He continues, “Our area is yet to develop in terms of basic facilities. The locality where I live is a forest area. So, we have many mosquitoes; people often get ill. Another problem is that the roads are impassable. They need to be repaired and improved. Apart from this, there is a need for a school in that area. We have one school upcoming, but it is a private one.” Talking about his plans, he says, “Once I become an IAS officer, I will address these issues. The first focus would be building an English medium school in that area so children do not need to travel long distances to get educated. Then, I will start working on developing this particular ward. Apart from this, if anyone needs help, I will do whatever I can to provide them with a solution.”

Arpan lives with his family about 5 km away from school. Describing his family, he says, “I live with my parents, grandfather and a sister. My mother, Amrita, is a homemaker. My father, Niraj Sharma, used to do fabrication work with my grandfather. A couple of years ago, my father fell from the third floor while working. Since then, he has been paralysed below the waist. After that, my grandfather is the sole breadwinner of the house. My father is recuperating.

It will take him a year or two to recover completely. My sister is younger than me and studies in 6th standard in the same school.” The siblings have to travel 10 km every day to the school. Hence, Arpan's prime focus is building a school in his locality so the children have easy access to education.

Throwing light on his life besides school time, Arpan says, “I love playing and watching sports. My favourite sports are kabaddi, kho-kho and cricket. We are a group of six friends with whom I play cricket every day. I like bowling and my favourite bowler is Mohammad Amir. Apart from this, I love reading general knowledge books, as they help me prepare for my aspirations.”

While Arpan is dedicated towards his studies, his parents are equally supportive. During COVID, when schools were closed, Arpan's parents ensured that he did not miss his studies. Speaking about it, Arpan says, “We had online classes during COVID. But it was not as effective as the classes in school even though I studied by myself using the books and notes provided from school. So, my father asked me to drop a year of school. He said that passing without learning the basics is of no use. Eventually, whatever I learn in school will be valuable further in my life. Hence, I repeated a year when schools reopened. And now when I think of it, it was a good decision.”

After his father's accident, Arpan's family faces financial crunches. But with Akshaya Patra's mid-day meals, they do not need to worry about lunch for both siblings. Arpan says about the food, “The food served by Akshaya Patra in our school is tasty. There is something different on the menu every day. I wanted to visit the kitchen to see how the food is made. Unfortunately, the day we were to visit it, I had to take leave from school due to a family emergency. But my friends told me about the large cooking vessels and the cleanliness maintained in the kitchen. Also, the people working in the kitchen served them rice-sambar for lunch. I felt a bit sad because I missed the visit and the sambar-chawal. It is my favourite food.”



*Exploring uncharted territories  
with nourished bodies*



## PERFORMANCE

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# Trustees' REPORT

## 2023-24

### Dear stakeholders,

With the vision “No child in India shall be deprived of education because of hunger”, your Foundation was started in the year 2000, with the feeding of a modest 1,500 children of five schools in Bengaluru, Karnataka. The Foundation’s objective is to support the education and health of the children by providing them hot, nutritious and tasty mid-day meals. Your Foundation currently feeds about 2.2 million children in more than 23,000 schools. Over the past two decades Akshaya Patra strived hard with your generous assistance and valuable guidance and has celebrated the serving of the 4 billionth meal in April 2024. We are well on our way to serve the 5 billionth meal in 2025.

Your Foundation’s Trustees are pleased to present the Annual Report of the 24th year of the Foundation along with audited accounts for the financial year ended on 31 March 2024.

Financial Performance					
Income & Expenditure Account	For the year ended		For the year ended		Fiscal 2023 Vs 2024
	31 March 23		31 March 24		
	₹ (In lakhs)	% of Income	₹ (In lakhs)	% of Income	% Increase/(Decrease)
Income from:					
Donations	31,319.69	44.41%	32,602.82	45.61%	4.10%
Support from State Governments	37,763.07	53.55%	37,304.36	52.19%	(1.21)%
Others	1,436.95	2.04%	1,575.77	2.20%	9.66%
<b>Total Income</b>	<b>70,519.71</b>	<b>100.00%</b>	<b>71,482.95</b>	<b>100.00%</b>	<b>1.37%</b>
Expenditure towards:					
Materials and utilities consumed	39,339.74	55.79%	37,646.67	52.67%	(4.30)%
Employee Benefit Expenses	18,579.94	26.35%	21,084.77	29.50%	13.48%
Other General & Operating expenses	11,674.62	16.56%	12,112.03	16.94%	3.75%
<b>Total Operating Expenses Expenditure</b>	<b>69,594.30</b>	<b>98.69%</b>	<b>70,843.47</b>	<b>99.11%</b>	<b>1.79%</b>
<b>Operating Surplus</b>	<b>925.41</b>	<b>1.31%</b>	<b>639.48</b>	<b>0.89%</b>	<b>(30.90)%</b>
Income from specific donations towards property plant and equipment	5,037.59	7.14%	5,895.86	8.25%	17.04%
Depreciation and amortisation	6,264.95	8.88%	6,954.74	9.73%	11.01%
<b>(Excess of Expenditure over Income)</b>	<b>(301.95)</b>	<b>(0.43)%</b>	<b>(419.40)</b>	<b>(0.59)%</b>	<b>38.90%</b>

Financial Performance					
Receipts & Payments Account	For the year ended		For the year ended		Fiscal 2023 Vs 2024
	31 March 23		31 March 24		
	₹ (In lakhs)	% of Receipts	₹ (In lakhs)	% of Receipts	% Increase/ (Decrease)
<b>Opening Balance</b>	<b>24,499.49</b>	<b>-</b>	<b>21,565.27</b>	<b>-</b>	<b>-</b>
Receipts from:					
Donations	35,685.88	51.83%	43,514.13	53.01%	21.94%
Support from State Governments	31,494.99	45.74%	36,065.41	43.93%	14.51%
Others	1,670.03	2.43%	2,514.48	3.06%	50.56%
<b>Total Receipts (A)</b>	<b>68,850.90</b>	<b>100.00%</b>	<b>82,094.02</b>	<b>100.00%</b>	<b>19.23%</b>
Payments towards:					
Revenue Expenditure	65,067.68	94.51%	69,995.60	85.26%	7.57%
Capital Expenditure	6,435.48	9.35%	8,383.92	10.21%	30.28%
Others	281.96	0.41%	240.36	0.29%	(14.75)%
<b>Total Payments (B)</b>	<b>71,785.12</b>	<b>104.26%</b>	<b>78,619.88</b>	<b>95.77%</b>	<b>9.52%</b>
Excess of Receipts over Payments (A - B)	(2,934.22)	-4.26%	3,474.14	4.23%	(218.40)%
<b>Closing Balance</b>	<b>21,565.27</b>		<b>25,039.41</b>		<b>16.11%</b>



## Overview of Operations

Over the years, your Foundation has collaborated with 16 State Governments and 2 UT Administrations, reaching out to over 2.2 million beneficiaries in more than 23,000 schools and *Anganwadis* in 72 locations across the country through kitchens. Ten more new kitchens are under construction to enhance our pan India presence and to serve more children.

**Some of the other feeding initiatives that were undertaken/continued from earlier years are:**

- *Anganwadi* feeding
- Feeding programmes in special schools
- Night shelter feeding
- Other food assistance during natural disaster across the country

In the fiscal year 2023-24, your Foundation has continued its relentless pursuit of excellence in kitchen operations, demonstrating a steadfast commitment to food safety, quality, digital transformation, process optimisation and sustainability. This has been a year marked by substantial progress across multiple fronts, setting a foundation for the organisation's future growth and operational excellence.

We have significantly improved our efficiencies in logistics management. With the digitisation of last-mile deliveries, Operations is now able to maintain a precise digital record of latitude and longitude details for over 23,000 school drop-off points per day. This advancement enhances the verifiability and transparency of our deliveries, ensuring that each meal reaches its intended destination reliably. To further streamline distribution of meals, several kitchens have initiated route optimisation projects. By deploying two sets of vessels for each school along delivery routes, the distances travelled in reverse logistics was reduced by 4-6% in many routes; achieving greater efficiency and contributing to reduced route duration and fuel consumption. This approach not only enhances operational efficiency but also aligns with our sustainability goals.

## Food Safety and Quality

The organisation's commitment to food safety and quality has been reinforced, with a notable achievement in expanding its ISO 22000:2018 (Food Safety Management System) certifications. During 2023-24, 4 additional kitchens successfully obtained FSMS certification, raising the total number of certified kitchens to 34; demonstrating Akshaya Patra's unwavering dedication to highest standards of food safety across its operations.

In parallel, the adoption of Good Manufacturing Practices (GMP) has evolved into a comprehensive, organisation-wide initiative, implemented across all operational units. The year saw a substantial increase in GMP audits, with 197 audits completed, representing a 39% increase from the 142 audits conducted in the prior year. This reinforces our commitment to continuously improving food manufacturing protocols.

## Digital Transformation Initiatives

Your Foundation has commenced a critical digital transformation journey in 2023-24, initiating several key digitalisation projects aimed at enhancing operational efficiency and transparency. Focus areas include the digitalisation of last-mile meal delivery, fleet management, production processes and batch traceability. Early results from Q4 of the fiscal year have been promising. Specifically, route optimisation projects have identified opportunities to reduce route lengths by 5-6 kilometers per route across 1,434 routes that are operational daily. This is expected to reduce both logistics costs and environmental impact and an implementation plan for further optimisation has been drawn for 2024-25, with a targeted reduction in reverse logistics efforts.

## Process Optimisation and Continuous Improvement

The organisation has continued to drive process excellence through the adoption of Continuous Improvement Projects (CIPs). In 2023-24, Akshaya Patra successfully completed 51 Six Sigma and PDCA projects, each focussed on optimising processes and improving resources utilisation. Additionally, 1,714 Kaizens were implemented during the year, fostering a culture of improvement across all levels of the organisation. These efforts have yielded measurable improvements in efficiency and cost savings.

## Sustainability and Environmental Initiatives

Your Foundation has made considerable advancements in its Environmental, Health and Safety (EHS) initiatives. During 2023-24, two additional kitchen facilities achieved EHS certification, bringing the total number of certified kitchens to five. This expansion underlines the organisation's plans and dedication to creating a safe, healthy and environmentally sustainable operational environment.

A key focus area has been the adoption of Electric Vehicles (EVs) for meal delivery. In 2023-24, Akshaya Patra introduced EVs on 52 delivery routes. The results from pilot trials have been successful and the organisation has developed a scale-up plan for EV adoption in the coming years. With generous contributions from stakeholders we hope that by 2030, atleast 50% of the total meal delivery routes will be serviced by EVs or other non polluting vehicles significantly reducing the carbon footprint of logistics operations.

On the renewable energy front, your Foundation has continued to expand its capacity. The total installed capacity for renewable energy generation across its kitchens now stands at 1,990 KwH, with 440 KwH added during 2023-24 alone. The renewable energy generated in this period has led to a reduction of 1,450 metric tonnes of carbon emissions. Looking ahead, the organisation has developed a strategic roadmap to scale up renewable power generation, with the goal of meeting 75% of the power consumption of its kitchens through renewable energy sources by 2030.

Your Foundation operates 1,424 dedicated meal delivery routes, covering over 1,00,000 kilometers of personnel, fleet and materials movement every working day. In response to the nationwide call by the National Road Safety Board, Ministry of Road Transport and Highways, Akshaya Patra's Operations team launched the "Safety First" programme - a comprehensive road safety training initiative emphasising safe driving practices and adherence to traffic regulations. In 2023-24, over 1,100 drivers participated in Road Safety Trainings under this initiative, each taking the Road Safety Pledge to reinforce our commitment to safe and responsible meal deliveries.

At Akshaya Patra, employee safety in high-risk production and utility areas of the Foundation's kitchens is paramount. Throughout the year, targeted safety trainings and assessments were conducted to emphasise the importance of adhering to standard operating procedures. In addition to achieving EHS certification at five kitchens, safety assessments and refresher trainings were integrated into the regular GMP audits to ensure ongoing compliance and awareness. These efforts underscore the commitment to creating a secure, vigilant work environment where every team member actively contributes to workplace safety.

In conclusion, 2023-24 has been a year of progress for your Foundation, driven by the focus on excellence, digital transformation, sustainability and continuous improvement. As we move forward, the organisation remains committed to advancing these initiatives, with a clear roadmap in place for 2024-25 and beyond. These efforts will not only enhance operational efficiency and environmental sustainability but will also reinforce the core mission of ensuring food security and cost competence.



## Income

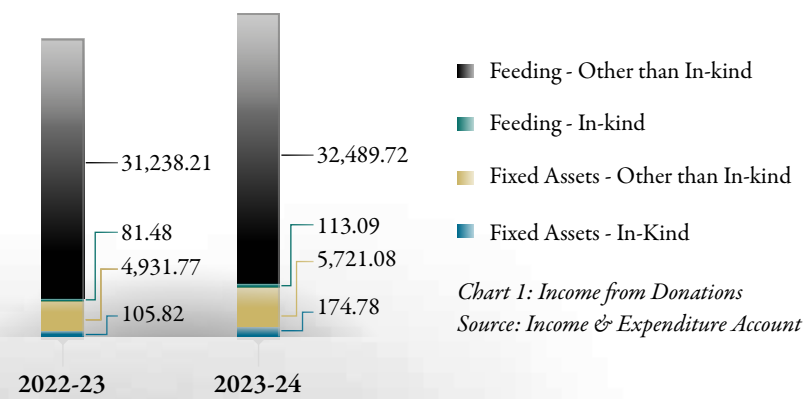
The total operating income recognised was ₹71,482.95 lakhs representing the growth of 1.37%. The growth in Income is analysed below:

### Income from Donations

84% of the Foundation's donation relate to Feeding other than in kind (MDM).

The donation income is based on the Revenue Recognition policy of the Foundation and the policy is mentioned in Schedule 1.2 (viii) of the Financial Statements.

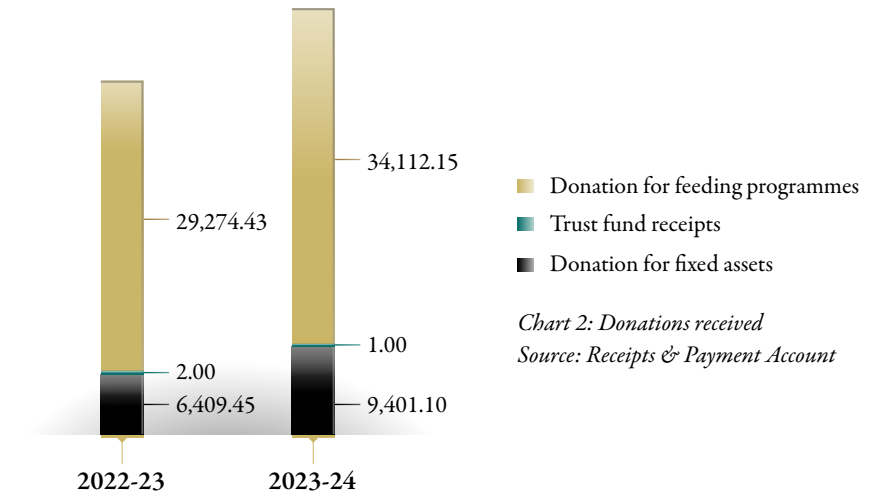
#### Donation Income ₹(in lakhs)



## Donations Received

The chart below displays the total donations collected by the Foundation. The overall donations collected for Revenue Expenditure during the year to conduct the MDM and food assistance programmes increased to ₹43,514.25 lakhs. We thank the individuals, corporates, trusts and other foundations for their generous contributions.

#### Donations, Govt. CapEx Grant Received ₹(in lakhs)



The details of in-kind donations received during the year are as follows.

Amount in ₹ lakhs

In-kind Donations	2022-23	2023-24
Fixed Assets	105.82	174.78
Provisions & Groceries	81.48	113.09
<b>Total</b>	<b>187.30</b>	<b>287.87</b>

Table 3: In-kind donations

## Other Income

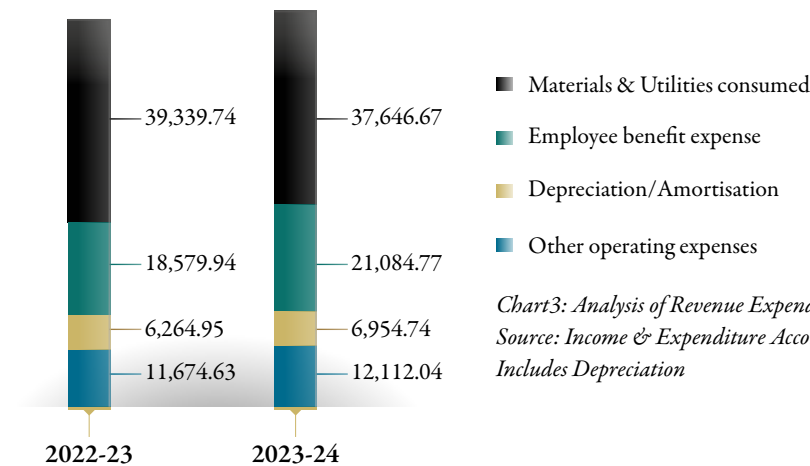
Other income of the Foundation comprises largely of rental income for the passive usage of assets by other charitable institutions, interest earnings and other sources amounting to ₹1,575.77 lakhs during the year as against the ₹1,436.95 lakhs the previous year.



## Revenue Expenditure

The total revenue expenditure, including depreciation, during the year was ₹77,798.22 lakhs as compared to ₹75,859.26 lakhs the previous year. The break-up of the same is represented below.

### Analysis of Revenue Expenditure ₹(in lakhs)



FY 2023-24 had full fledged MDM feeding programme for the entire year across 16 States and 2 Union Territories in India.

## Capital Expenditure

During the financial year, the Foundation spent ₹8,605.93 lakhs on capital expenditure across all the branches including for new kitchens that commenced operations and kitchens in construction phase.

The following table illustrates branch wise capital expenditure incurred during the year.

Amount in ₹ lakhs	
Branch Name	Capital Expenditure
Hyderabad	892.54
Mangaluru	705.41
Chikkajala	506.69
Hubballi	436.29
Gorakhpur	433.55
Other Kitchens	5,631.45
<b>TOTAL</b>	<b>8,605.93</b>

Table 4: Branch wise capital expenditure spends

\*Individually less than ₹5 crore in each branch (97 branches)

The following table highlights the category wise capital expenditure incurred during the year in various kitchens.

Amount in ₹ Lakhs							
2022-23							
Asset Group	Hyderabad	Mangaluru	Chikkajala	Hubballi	Gorakhpur	Other Kitchens	Total
Buildings & Civil Works	77.59	452.64	325.96	49.32	257.45	-	1,162.97
Kitchen & Related Equipment	662.91	199.91	180.58	230.40	5.90	670.28	1,950.00
Vehicles	97.45	32.59	-	122.21	-	1,305.82	1,558.06
Distribution Vessels	26.97	0.69	-	24.88	-	566.48	619.02
Other Assets	27.62	19.58	0.15	9.47	170.19	3,088.88	3,315.89
<b>Grand Total</b>	<b>892.54</b>	<b>705.41</b>	<b>506.69</b>	<b>436.29</b>	<b>433.55</b>	<b>5,631.45</b>	<b>8,605.93</b>

The Foundation continued investing in fixed assets to improve the infrastructure required to support growth in the coming years. These investments were due to the unstinted support from generous donors.

## Cash and Bank Balances

The Foundation had total cash and bank balance of ₹20,681.78 lakhs as on 31 March 2024, including ₹4,357.63 lakhs in Fixed Deposits with banks and housing financial institutions with original maturity of more than 12 months and the same has been disclosed in the financial statements under 'other non-current assets' (Ref Schedule 2.11). Of the total cash and bank balances, the amounts held in the form of Fixed Deposits with banks and housing financial institutions with original maturity of less than 12 months is ₹2,460.50 lakhs.

## Receivables

The total receivable from the various governments as on 31 March 2024, is ₹6,072.89 lakhs (previous year: ₹8,193.62 lakhs) including unbilled cash contribution of ₹1,113.88 lakhs (previous year: ₹945.82 lakhs).

We have made a provision for doubtful receivables of ₹494.24 lakhs for this year (previous year: ₹547.74 lakhs), based on the collectibility assessment by the Foundation. Written off amounts mostly represents unreconciled amounts due from State Governments. No amounts due from any private person has been written off.

## Management Discussion and Analysis

Management Discussion and Analysis Report analysing the current performance and detailing the future plans of the organisation are presented in a separate section which forms part of this Annual Report. (Refer to page no 65).

## Awards and Accolades

During the year the Foundation had received recognition from various quarters. These have been separately covered in a section which forms a part of the Annual Report.

## Transparency

The Foundation strives to ensure transparency in all spheres of the organisation. The Foundation has an effective Whistle Blower Policy. Complaints/grievances received are handled quickly and effectively as per the laid down policy. The Foundation has an effective Policy on Prevention of Sexual Harassment.



## Auditors and Auditors' Report

The framework of controls and audit adopted creates effective risk management through comprehensive risk based audits to enhance the efficiency and effectiveness of the processes.

All the branches and corporate office are subjected to periodic internal audits. During the year 2023, your Foundation re-appointed Chartered Accountant Firms to carry out the internal audits. The reports issued by the internal auditors are reviewed by the Audit Committee through the audit department of the Foundation.

M/s Walker Chandiok & Co LLP, Chartered Accountants, having Registration No. 001076N/N500013, are the statutory auditors of the Foundation. They have audited the financial statements attached to the Annual Report and qualified their report on maintenance of adequate records as mentioned in the special audit report.

## Trust Governance

The details of Governance Philosophy and Governance Model of the Foundation have been covered in a separate section of this Annual Report (Refer to page no 13).



## Board of Trustees

### (A) Composition of the Board

As on date, the Foundation's Board comprises of nine trustees; all having considerable experience in their respective fields.

Name of the Trustee	Age **	Gender	Position on the Board	Occupation
Madhu Pandit Dasa	68	Male	Chairman	Missionary Volunteer
Chanchalpathi Dasa	61	Male	Vice Chairman	Missionary Volunteer
Bharatarshabha Dasa	50	Male	Trustee	Missionary Volunteer
Satya Gaura Chandra Dasa	53	Male	Trustee	Missionary Volunteer
K.V. Chowdary	70	Male	Trustee	Retd. Government Official
M. Unnikrishnan	64	Male	Trustee	Trustee CEO, IITB-Monash Research Academy
Anil Swarup	66	Male	Trustee	Retd. Government Official
Dr Raghuram	67	Male	Trustee	Former Director, IIM Bangalore
Vidya Shah	58	Female	Trustee	Chairperson and CEO, EdelGive Foundation

Table 5: Composition of the Board  
\*\* Age as of April 2024

### (B) Profile of the Board Members

The detailed profile of the Board Members is included separately in the section 'Board of Trustees' of this Annual Report. (Refer to page no 29)

### (C) Other Information Regarding Board

Your Foundation's Board of Trustees play a primary role in ensuring good governance and functioning of the Foundation. The Board's roles, functions, responsibilities and accountabilities are defined.

The Agenda and Notes are circulated to the Trustees in advance of each meeting of the Board of Trustees. Where it is not practical to attach or send the relevant information as part of agenda papers, the same are tabled at the meeting with presentations to the Board. The Members of the Board have complete freedom to express their opinion and the decisions are taken after detailed discussions.

The Board periodically reviews the operations of the Foundation. The Foundation follows the discipline of submitting the monthly financials to the Board of Trustees, providing them with updates on the performance of the Foundation and other important matters. The Board also reviews the same and advises the management from time to time with their feedback/inputs. Apart from the above, additional board meetings are convened by providing appropriate notice to address the specific needs of the Foundation. The members do not take any sitting fees from the Foundation.



## I. Audit Committee

### (A) Composition of Audit Committee

Your Foundation has an Audit Committee at the Board level, which acts as a link between the Management, the Statutory and Branch Auditors, and the Board of Trustees and oversees the financial reporting process.

#### The composition of the Audit Committee is as follows:

1. K. V. Chowdary, Chairman - For profile refer page no 31.
2. Kaushik Dutta, Member - For profile refer page no 31.
3. Noshir Dadrawala, Member - For profile refer page no 31.

Chief Executive Officer, Chief Financial Officer, Director – Internal Audit and other senior officers of the Foundation are permanent invitees to the Audit Committee meetings. The internal auditors of the Foundation are also invited to the Audit Committee meetings as necessary.

### (B) Meetings of the Audit Committee

During the year under review, the Audit Committee met thrice to deliberate on various matters. The Committee members do not take any sitting fees from the Foundation.

### (C) Charter of the Audit Committee

The detailed charter of the Audit Committee can be availed from the Foundation's website [www.akshayapatra.org](http://www.akshayapatra.org)

## II. DISCLOSURES

### (A) Disclosure of Accounting Treatment

In the absence of any authoritative established/prescribed accounting principles for the specialised aspects related to charitable trusts which do not carry out any commercial activity, the Foundation has prepared the financial statements in accordance with the significant accounting policies described in Note 1.2 to Schedule 1 to the financial statements prepared.





## (B) Trustees' Responsibility

Your Trustees, based on the representations from the Operating Management, confirm that:

- a. In the preparation of annual accounts, accounting policies described in Note 1.2 to Schedule 1 to the financial statements prepared, have been followed and there are no material departures
- b. They have, in selection of the accounting policies, consulted the statutory auditors and applied these policies consistently, making judgments and estimates that are reasonable and prudent, so as to give a true and fair view of the state of affairs of the Foundation as at 31 March, 2024, and of the Income and Expenditure of the Foundation for the year ended 31 March, 2024
- c. They have taken proper and sufficient care, to the best of their knowledge and ability, for the maintenance of adequate accounting records for safeguarding the assets of the Foundation and for preventing and detecting fraud and other irregularities
- d. They have prepared the annual accounts on an on-going concern basis.

## (C) Remuneration of Trustees

The trustees of the Foundation declare that they have not received any remuneration from the Foundation for the year end 2024. They have not received any sitting fees from the Foundation for the Board meetings and Audit Committee meetings attended by them during the year.

## (D) Management

- i. The Management Discussion and Analysis Report form part of the Annual Report.
- ii. No material transaction has been entered into by the Foundation with the Trustees or the Management, their relatives etc. that may have a potential conflict with the interest of the Foundation.

## Acknowledgement

### Donors, other stakeholders, outgoing trustees and auditors

Your trustees express their deep appreciation for all the support and cooperation received from the Ministry of Education (formerly MHRD), Government of India and all the State Governments during the year under review.

We are deeply indebted and grateful to all our donors (corporates, trusts, foundations and individuals) who have generously contributed to the causes of education and hunger mitigation. Your good wishes and contributions are the beacons with which we move from strength to strength. Your encouragement, incessant support gives us impetus to ameliorate the cause of food for education with renewed dedication and motivation. Your trustees also wish to place on record their appreciation for the committed services done by the volunteers and employees of the Foundation. Your Trustees thank the Bankers, all organisations, departments, agencies and people who facilitate the Trust in discharge of its objects.

We will continue to be inspired by the vision that has been so far outlined and discussed and we pray that we be given multiple opportunities and avenues to serve the society at large and the stakeholders in specific.

For and on behalf of the Board of Trustees,

**Madhu Pandit Dasa**  
Chairman  
Date: 20-09-2024

**Chanchalpathi Dasa**  
Vice Chairman

**K.V. Chowdary**  
Trustee





# Human Resource & MANAGEMENT

## Head count in the Foundation as on 31 March 2024

Staff Details			
Head Count	Male	Female	Total
Regular Staff	1,254	189	1,443
Regular Workforce	3,638	979	4,617
Contract	2,107	440	2,547
Consultants	18	2	20
<b>Grand Total</b>	<b>7,017</b>	<b>1,610</b>	<b>8,627</b>

## Remuneration according to the minimum wage notification for the year ended 31 March 2024

₹8,085 (As per the then Minimum Wages in the respective State Government minimum wage notification). Apart from this, the Foundation also adheres to the social security regulations.

**Average Salary - ₹21,891.00**

**Median Salary - ₹16,106.00**

## Distribution of staff according to salary levels as on 31 March 2024

Salary Range	Male Staff	Female Staff	Total
5,000 - 10,000	273	227	500
10,001 - 25,000	3,711	799	4,510
25,001 - 50,000	727	88	815
50,001 - 1,00,000	117	36	153
> than 1,00,000	64	18	82
<b>Grand Total</b>	<b>4,892</b>	<b>1,168</b>	<b>6,060</b>

# Future PLANS

In FY 2024-25, Akshaya Patra will continue to focus on boosting the efficiency and effectiveness of its feeding operations across India through cross-functional team collaboration and innovative strategies.

The Foundation is set to expand its reach in ten new locations in the coming years to support more children and their aspirations through nutritious mid-day meals. This attempt will further accelerate its pursuit of two critical United Nations' Sustainable Development Goals (SDGs): Zero Hunger and Quality Education.

Akshaya Patra will strengthen its IT automation initiatives to standardise, streamline and optimise its kitchen operations. These data-driven initiatives aim to simplify vendor management and procurement, reduce toil at kitchens, identify and fix efficiency gaps and improve data accuracy.

This year, Akshaya Patra aspires to strengthen its operations framework by concentrating on four pillars: stakeholder satisfaction, supply chain excellence, sustainability and innovation.

**Stakeholder satisfaction:** The organisation deeply values the contributions and support of its stakeholders. Thus, it will conduct feedback and surveys to improve the satisfaction and happiness index among its internal and external stakeholders across India, including its donors and suppliers.

**Supply chain excellence:** The Foundation aims to optimise meal distribution by improving its inventory management, commodity procurement strategy, workforce productivity and distribution methods.

**Sustainability:** Akshaya Patra will continue to raise funds and optimise budget planning and control to further its efforts towards environmental sustainability and other Sustainable Development Goals (SDGs).

**Initiatives and innovation:** The organisation aims to devise new operating models and integrate digital operations to enhance donor experience and optimise kitchen operations.

With its commitment towards employee well-being and happiness index, Akshaya Patra will invariably focus on employee engagement and learning programmes. An employee mentorship programme and wellness initiatives are already in place.

As the Foundation scales up its operations, it strives to launch a new chapter in Singapore to raise funds for its feeding endeavours in India and reach out to communities in more locations.



# Management Discussion & ANALYSIS

The objective of the school meal programme is to ensure that children get the best of both nutrition and education. The significance of the programme is highlighted by increased enrolment, attendance and retention in schools, as well as improved social and gender equity.

In the Union Budget of FY 2023-24, the Ministry of Education was allocated ₹1.16 lakh crores; of this amount, the Department of School Education and Literacy was allocated ₹68,804 crores (59%), a 16.51% increase over the previous financial year. An amount of ₹10,000 crores was earmarked for the PM POSHAN Abhiyaan, vis-à-vis ₹12,800 crores the previous year, a decrease of 21.88%.

The Government of India retained the cooking conversion cost of mid-day meals for FY 2023-24 same as the previous rates.

## Feeding Operation

With support from the Central and State Governments, the Foundation has recorded a Compound Annual Growth Rate (CAGR) of 8% on feeding volume and 9% in the strength of enrolled beneficiaries during the past 5 years.

The total meals of the Foundation's feeding programmes decreased to 44.78 crores during FY 2023-24. For the FY 2024-25, the projected meals are 54.15 crores and the estimated requirement of funds for feeding children, over and above the government's contributions, would be approximately 406.64 crores.

The attendance to enrolled strength in schools where Your Foundation serves is unchanged. It is in the range of 65% to 66%.

We reach out to 2.2 million beneficiaries across schools and *Anganwadi* centres every day.



## Quality

The year 2023-24 went without any food safety complaints. As a testament to our continuous pursuit of the highest quality standards, safety and efficiency, the total number of kitchens certified for ISO 22000:2018 reached 34 this financial year. Our kitchens in Kandi, Vrindavan and Lucknow successfully completed recertification audits for ISO 14001 & ISO 45001- Environment Health and Safety Management System (EHS). Now, we have a total of five kitchens certified for the same.

We had 361 employees trained for Advanced Catering Supervisor from FSSAI, a mandatory FOSTAC training. Nine kitchens underwent a hygiene rating assessment from FSSAI, and all the kitchens received a 5-star rating of 'Excellent'. This certification is valid for two years. 2,609 employees underwent the Food Safety training conducted by the regional team and 22 employees participated in ISO 9001:2015 Internal Auditor training.

Our Vasanthapura kitchen received the prestigious award for 'Outstanding Performance in Food Safety'. The Lucknow and Panvel kitchens received the Commendation Certificate for Significant Achievement in Food Safety. Our Bhiwandi kitchen received the Commendation Certificate for Strong Commitment in Food Safety.

## Sustainability

The Foundation has made significant progress in its energy sustainability. Now, 30% of the total energy we use to prepare and deliver meals is derived from renewable resources. We are optimistic about the future, with plans to add another 700 Kwh in FY 2024-25. Our pilot to deploy industrial IOT meters in ten kitchens is a promising start, with plans to scale it to the other kitchens. Our goal is to reduce water usage to 1.40 litres per meal in FY 2024-25. We have also mapped 140 routes for electric vehicle deployment in the coming years.

## The Way Forward

In line with our commitment to accelerate impact and advance our mission to reach 3 million children in schools across India by 2025, we as a Foundation are focussing on:

- ♦ **Stakeholder satisfaction:** Improve the happiness index among its internal and external stakeholders across India by setting up an efficient feedback and survey mechanism.
- ♦ **Supply chain excellence:** Optimise meal distribution with enhanced inventory management, commodity procurement strategy, workforce productivity and distribution methods.
- ♦ **Sustainability:** Continue to fundraise and allocate budget towards environmental sustainability and other Sustainable Development Goals (SDGs).
- ♦ **Initiatives and innovation:** Devise new models using digital solutions to upgrade donor experience and kitchen operations.

Akshaya Patra is constantly evolving, using an integrated approach to meet the organisational objectives of serving children and the community and contributing to nation-building.



# Significant EVENTS

## APRIL 2023

DP World and Delhi Capitals hosted five Akshaya Patra beneficiaries, for a unique fan experience during the Delhi Capitals match against Sunrisers Hyderabad. The children were joined by His Excellency, Dr Abdunnasser Alshaali, Ambassador of the UAE to India and DP World representatives. During the match, DP World and His Excellency also presented a donation cheque to Akshaya Patra to support the serving of wholesome mid-day meals every school day to over 2 million children.



Honourable Governor of West Bengal, Dr CV Ananda Bose, visited Akshaya Patra's first kitchen in HK Hill, Bengaluru, and lauded the Foundation's efforts to nourish the children.

Honourable Speaker of Uttarakhand, Smt Ritu Khanduri Bhushan, toured the HK Hill Kitchen in Bengaluru and witnessed the efforts to provide nutritious school meals firsthand.

The Consul General of Israel to South India, Ms Tammy Ben-Haim, had a pleasant experience at Akshaya Patra and appreciated its feeding initiatives.

## MAY 2023

14 Akshaya Patra beneficiaries met Delhi Capitals players, Axar Patel, Mitchell Marsh and Anrich Nortje, as part of a special 'Meet and Greet' session organised by DP World. The children had a fun-filled day. They interacted and played garden cricket with the players at the ITC Maurya grounds.

The Sri Lankan High Commissioner Designate to India, Mr Milinda Moragoda, toured HK Hill kitchen in Bengaluru and met with the Chairman and Vice Chairman of Akshaya Patra. These interactions further cemented the shared commitment to nurturing the young minds of India.

Indian International Cricketer and player of the Gujarat Titans, Mr Srikar Bharat, joined hands with Akshaya Patra as its Goodwill Ambassador.

## JUNE 2023

His Excellency, Mr Sakaja Johnson, Governor of Nairobi City County, partnered with 'Food for Education' of Nairobi to highlight and implement the lessons learned from Akshaya Patra.

Deutsche Bank, in partnership with The Akshaya Patra Foundation, served the 70 millionth mid-day meal to school children at an event in GHPS Ejipura, Bengaluru.



## JULY 2023

British Deputy High Commissioner to Karnataka and Kerala, Mr Chandru Iyer, visited Akshaya Patra's VK Hill kitchen in Bengaluru. Mr Iyer is also His Majesty's Deputy Trade Commissioner for Investment for South Asia.



## AUGUST 2023

Indian cricketer and Goodwill Ambassador of Akshaya Patra, Mr Srikar Bharat, served meals at the Kakinada kitchen in Andhra Pradesh.

The Akshaya Patra Foundation recognised and honoured students and teachers from Akshaya Patra-supported schools in Bengaluru at the 'Nourish the Change' confluence on 23 August 2023. The day was nothing short of transformative with the esteemed presence of His Highness Yaduveer Krishnadatta Chamaraja Wadiyar - 27th head and custodian of the erstwhile Kingdom of Mysore and Shri Prakash Belawadi - Indian artist, film director and media personality.



## OCTOBER 2023

Honourable former Vice-President of India extended the benefits of mid-day meals, in collaboration with Akshaya Patra, to the skill trainees (ITI students) of Thakkar Bapa Vidyalaya Samithi.

The Akshaya Patra Foundation commemorated the 11th anniversary of its Surat kitchen with a momentous gathering to recognise teachers and beneficiaries for their remarkable achievements beyond the classroom. The event took place on 13 October 2023 in the esteemed presence of Meenaben M Gajjar, Deputy Municipal Commissioner – PM POSHAN Yojna, Surat Municipal Corporation, and many corporate visionaries and ardent advocates of the Foundation's noble cause.



## NOVEMBER 2023

The Akshaya Patra Foundation celebrated an eventful evening at the 'Nourish the Change' awards ceremony on 23 November 2023. The event honoured partnerships and felicitated teachers and students who achieved extraordinary milestones despite multiple challenges. Kaustubh Dhavse, Officer on Special Duty (OSD) to the Deputy Chief Minister of Maharashtra and Board Member, Mumbai Film Festival; and Krishnakant Upadhyay (IPS), Deputy Commissioner of Police, Mumbai, graced the occasion with their presence.

Indian celebrity chef & Indian cultural ambassador Shipra Khanna and several dignitaries from the film, television and radio fraternity were also present to felicitate the achievers.





### DECEMBER 2023

The ASEAN-India Millet (श्री अन्न) Festival 2023 was organised by the Indian Mission to ASEAN in collaboration with WELFARE Indian Mission to ASEAN, the National Food Agency, and the Ministry of Agriculture and Farmers Welfare. It aimed to raise awareness and cultivate a market for millets and millet-based products among ASEAN member states.



The Visakhapatnam kitchen marked its 15th anniversary on 20 December 2023 with 'Nourish the Change' awards. Teachers and beneficiaries were felicitated for their outstanding achievements at the event.

### JANUARY 2024



125 BKT delegates from Europe, Australia and Britain visited the Bhuj kitchen on 1 January 2024 to learn about Akshaya Patra's endeavour to feed government school children through the PM POSHAN Abhiyaan. BKT has been our partner for nine years, consistently contributing towards mid-day meals and kitchen infrastructure.

### MARCH 2024

A remarkable musical evening nourished thousands of government school children in India. Shri Pravin Godkhindi, an Indian classical flautist, and Shri Vijay Prakash, an Indian playback singer and music composer, enthralled the audience with their transcendental melodies at Akshaya Patra's 'Music for Meals' event.



### APRIL 2024

Akshaya Patra received global recognition for its landmark achievement of serving '4 Billion Meals' under the aegis of PM POSHAN Abhiyaan at a glorious event at the United Nations Headquarters in New York.



# Awards & RECOGNITION



Featured among the top 10 NGOs in India by The CSR Journal



Featured in the 'Millet Mantra: The Culinary Centerpiece of India's G20 Presidency'. This feature was a collaboration between the Council on Energy, Environment And Water (CEEW) proudly unveiled by Shri Amitabh Kant, India's G20 Sherpa

Honoured with the Nexus of Good Award 2023 for the collective effort towards making a positive impact



Honoured with the Entrepreneurship Champion Award 2024 - Certificate of Excellence



Received the 'Great Place to Work' certification for the 8th time in a row with a pride score of 91/100 and a trust score of 87/100



47 of Akshaya Patra's kitchens were 5-star rated by FSSAI on food safety



# Dribbling towards her Dreams

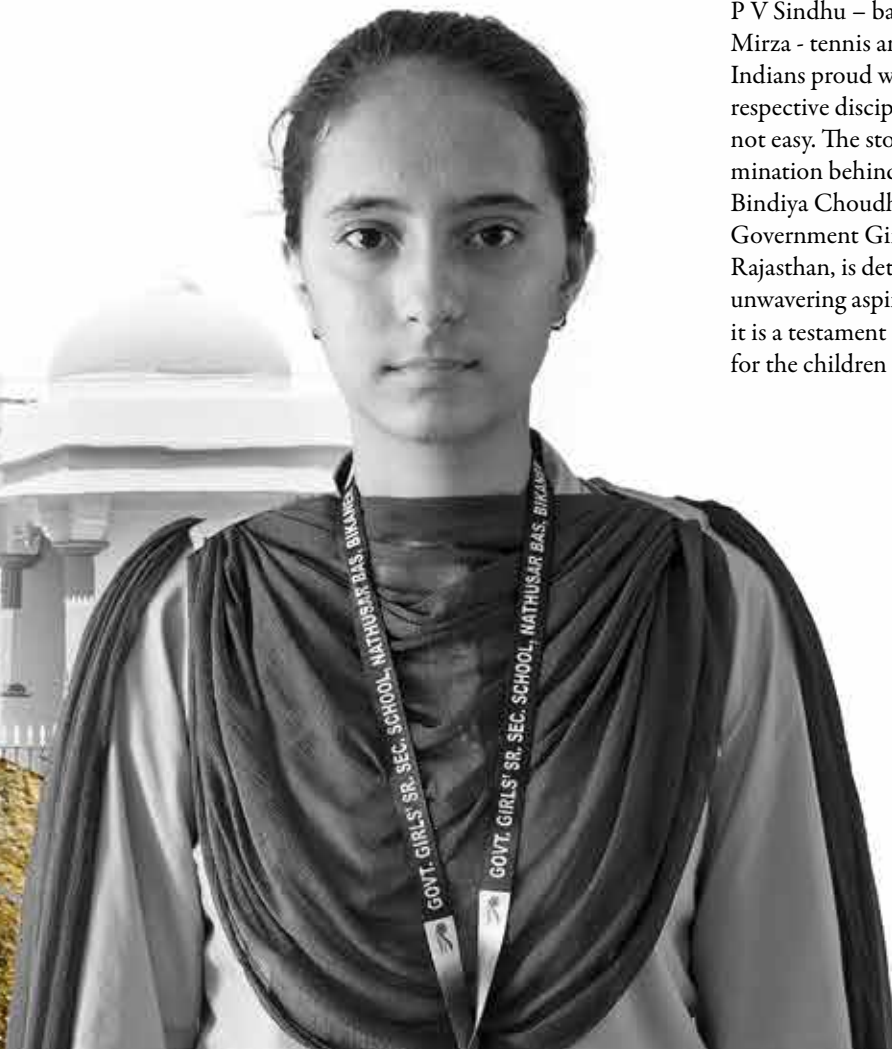
*My dream is to become a legendary basketball player and represent our country at an international level.*

”

India is known for giving the world great scholars, mathematicians and phenomenal scientists. But it has also produced world-class athletes like Milkha Singh – 400m sprint, Major Dhyanchand - hockey, P V Sindhu – badminton, M.S. Dhoni - cricket, Sania Mirza - tennis and many more. These athletes have made Indians proud with remarkable achievements in their respective disciplines. But the journey to success was not easy. The stories of hard work, struggles and determination behind these achievements are truly inspiring. Bindiya Choudhary, an 8th-standard student at the Government Girls Higher Secondary School in Bikaner, Rajasthan, is determined to get her name on this list. Her unwavering aspiration and dedication towards achieving it is a testament to the human spirit and an inspiration for the children of her age.

## Bindiya Choudhary

8th-standard student  
Government Girls Higher Secondary School,  
Bikaner, Rajasthan



“I aspire to become a basketball legend, join a league and play for our country at an international level,” says 13-year-old Bindiya. “Recently, we participated in an interschool basketball tournament, facing off against a team from an international school in Bikaner. It was a gruelling competition, but we emerged victorious. I sealed our win with the last two points, shooting a lap shot. It was a memorable day for our entire team,” she recalls. The memory of the victory brought a sense of pride and a glow to her face.

But this triumph was no stroke of luck. It was the culmination of a demanding training regimen and a disciplined lifestyle. Describing her routine, Bindiya shares, “My day begins early in the morning. With school starting at 7, I must be punctual. After school, I briefly rest at home before setting off for the basketball court in the mid-afternoon. The court is a 10 km ride from my house, which takes about 30 minutes. It serves as a warm-up for me. We then practice for 3-4 hours. Once I return home, I have dinner, complete my homework, spend some time playing with my brothers and go to bed by 10 PM.”

Bindiya's home, nestled near the school, is a sanctuary of unwavering support. She speaks fondly of her family, saying, “My mother, Anup, is a tailor. My father, Vijay Pal, is an auto driver. I am blessed with two younger brothers, both attending a government school nearby. My parents supported and encouraged my decision to become a basketball player. Their support is the backbone of my journey. It would have been impossible for me to chase my dreams without their love and support.” This substantial family bond is a testament to the power of love and support in shaping a young athlete's journey.

Bindiya is a beneficiary of Akshaya Patra's school feeding endeavour. She says, “We get food in school every day around 10 AM, so I do not need to have breakfast at home. It is quite tasty. There is something different every day. My favourite is *dal chawal*. I eagerly wait for it every week.”





Driven  
by the  
Purpose to

Protect



The lunch break commenced and hundreds of children poured out of their classrooms. They frolicked around, not spending longer than a moment in one spot inside the colourful campus of Smart Model School Paharpur, Lucknow.

But Anshika Sharma, an 8th-standard student stood calm and alert outside her classroom as if guarding its entrance. Her eyes effortlessly monitored every movement, both inside and outside the classroom, while exchanging a word or two with her close friends.

On enquiring about the situation, she revealed that she was the head girl of her class. She was assigned this position because of her academic performance and people management skills. "When children become restless, they go to teachers and complain frequently. Although our teachers take care of serious matters, they made me one of the head girls to address issues within the classroom. They chose me because I was one of the top scorers and handled tasks skillfully," she says. Anshika is responsible for preparing children to recite the morning prayers and guiding them to their respective classrooms after the assembly.

During their time in their well-equipped science laboratory, she proactively explains multiple scientific concepts through models while keeping an eye on her classmates in the presence of guests. She glides from one model to another with calculated movements while showing her exceptional academic skills with confidence.

*I aim to join the police force when I grow up and maintain law and order in the country. I want to punish wrongdoers, protect good people and ensure that justice prevails.*

”

**Anshika Sharma**

8th-standard student  
Smart Model School Paharpur,  
Lucknow, Uttar Pradesh

The 13-year-old likes coming to school because she gets to play, study, eat and practice her hobbies. "I have multiple hobbies. I like studying as much as I like playing and making art. The teacher sometimes gives us themes to draw on and I enjoy that a lot. When it comes to playing, I like everything, be it kho-kho, badminton and so on. I take part in sports events and bag the first or the second prize most of the times. But when I participate in drawing or *mehendi* competitions, I always come first! I receive a lot of support at home for all these activities. They tell me to work hard and stay focussed on whatever I do!" the 8th-standard student says cheerfully.

When asked about her ambitions, she replies, "I aim to join the police force when I grow up and maintain law and order in the country. I want to punish wrongdoers, protect good people and ensure that justice prevails. I am not preparing for it right now but will start soon. The meals we get here give me the energy I need to study and persevere. We get *dal* rice, *kheer tebri*, *kadhi* rice and *roti subzi*. But my favourite is *kheer tebri*!"

Anshika lives in a joint family with her parents and siblings. Her father and uncles work as truck drivers, transporting cement, sand and grocery items. Her mother and aunts take care of the house.





*Beyond meals, we see miracles.*

## FINANCIALS

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## Walker Chandiook & Co LLP

### Independent Auditor's Report

#### To the Trustees of The Akshaya Patra Foundation

#### Report on the Audit of the Financial Statements

#### Opinion

1. We have audited the accompanying financial statements of The Akshaya Patra Foundation ('the Trust'), which comprise the Balance Sheet as at 31 March 2024, the Income and expenditure account and the Receipts and Payments Accounts for the year then ended and notes to the financial statements, including a summary of the significant accounting policies and other explanatory information, which have been prepared by the Board of Trustees of the Trust in accordance with basis of preparation described in note 1.2(i) to the Financial statements.
2. In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give a true and fair view in conformity with the basis of preparation described in Note 1.2(i) of these financial statements.

#### Basis for Opinion

3. We conducted our audit in accordance with the Standards on Auditing issued by the ICAI. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Trust in accordance with the Code of Ethics issued by ICAI and we have fulfilled our ethical responsibilities in accordance with the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Emphasis of Matter

4. We draw attention to Note 1.2 (i) to the accompanying financial statements which describes the basis of its preparation which is in accordance with the accounting policies adopted by the Board of Trustees which governs the Trust. In the absence of any authoritatively established accounting principles applicable to charitable Trusts which do not carry out any commercial activity. Our opinion is not modified in respect of this matter.

Walker Chandiook & Co LLP  
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Chartered Accountants

Offices in Bengaluru, Chandigarh, Chennai, Gurugram, Hyderabad, Kochi, Kolkata, Mumbai, New Delhi, Noida and Pune

Walker Chandiook & Co LLP is registered  
with limited liability with identification  
number AAC-2085 and its registered office  
at L-41 Connaught Circus, New Delhi,  
110001, India

## Walker Chandiook & Co LLP

### Responsibilities of Board of Trustees and Those Charged with Governance for the Financial Statements

5. The accompanying financial statements have been approved by the Board of Trustees. The Board of Trustees are responsible for preparation and presentation of these financial statements in accordance with the basis of preparation described in Note 1.2 (i) of the financial statements. This responsibility also includes design, implementation and maintenance of adequate internal controls that were operating effectively for ensuring the accuracy and completeness of accounting records, relevant for the preparation of the financial statements that are in all material respects, prepared in accordance with basis of preparation as specified in aforementioned Note 1.2(i) and are free from material misstatement, whether due to fraud or error.
6. In preparing the financial statements, the Board of Trustees are responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the management either intends to liquidate the Trust or to cease operations, or has no realistic alternative but to do so.
7. The Board of Trustees are also responsible for overseeing the Trust's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

8. Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
9. As part of an audit in accordance with Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:
  - Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
  - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on whether the Trust has in place an adequate internal financial controls system with reference to financial statements and the operating effectiveness of such controls
  - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Trustees; and
  - Conclude on the appropriateness of Board of Trustees use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Trust to cease to continue as a going concern;



Chartered Accountants



## Walker Chandiok & Co LLP

10. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

For Walker Chandiok & Co LLP  
Chartered Accountants  
Firm's Registration No.: 001076N/N500013



**Hemant Maheshwari**  
Partner  
Membership No.: 096537  
UDIN: 24096537BKFSCO3843



Bengaluru  
21 September 2024

Chartered Accountants

The Akshaya Patra Foundation		₹ in lakhs	
Balance Sheet as at 31 March 2024		31 March 2024	31 March 2023
<b>FUNDS AND LIABILITIES</b>			
<b>FUNDS</b>			
Trust fund receipts	2.1	17,907.43	17,906.43
Excess of expenditure over income	2.2	(4,898.16)	(4,478.76)
Designated funds and capital grants received	2.3	34,275.39	29,958.00
		<u>47,284.66</u>	<u>43,385.67</u>
<b>LIABILITIES</b>			
<b>Non-current Liabilities</b>			
Other long-term liabilities	2.4	698.02	782.33
Long-term provisions	2.5	1,345.42	1,107.59
		<u>2,043.44</u>	<u>1,889.92</u>
<b>Current liabilities</b>			
Trade payables	2.6	4,614.40	5,714.69
Other current liabilities	2.7	11,753.40	11,821.88
Short-term provisions	2.8	886.87	1,148.80
		<u>17,254.67</u>	<u>18,685.37</u>
		<u>66,582.77</u>	<u>63,960.96</u>
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment			
- Tangible assets	2.9	23,251.83	23,022.24
- Intangible assets	2.9	217.13	10.78
- Capital work in progress		3,665.67	2,932.09
		<u>27,134.63</u>	<u>25,965.10</u>
Non-current investments	2.12	-	1,025.00
Long-term loans and advances	2.10	3,461.34	2,760.25
Other non-current assets	2.11	4,609.93	5,531.55
		<u>8,071.27</u>	<u>9,316.80</u>
<b>Current assets</b>			
Current investments	2.12	-	-
Inventories	2.13	2,175.91	2,018.43
Cash and bank balances	2.14	20,681.78	16,096.76
Amount receivables from the State Governments	2.15	6,072.89	8,193.62
Short-term loan and advances	2.16	2,287.92	2,289.80
Other current assets	2.17	158.37	80.45
		<u>31,376.87</u>	<u>28,679.06</u>
		<u>66,582.77</u>	<u>63,960.96</u>

Significant accounting policies

The notes referred to above form an integral part of the financial statements.

As per our report of even date  
for Walker Chandiok & Co LLP  
Chartered Accountants  
Firm registration no.: 001076N/N500013



**Hemant Maheshwari**  
Partner  
Membership No.: 096537



Place: Bengaluru  
Date: 21 September 2024

for and on behalf of the Board of Trustees of  
The Akshaya Patra Foundation





**Madhu Pandit Das**  
Chairman

**Chanchalpathi Das**  
Vice Chairman

**K V Chowdhary**  
Trustee




**Shridhar Venkat**  
Chief Executive Officer

**Balaji M N**  
Chief Financial Officer



Place: Bengaluru  
Date: 20 September 2024



The Akshaya Patra Foundation		₹ in lakhs	
Income and expenditure account for the year ended 31 March 2024		31 March 2024	31 March 2023
	Note		
<b>INCOME</b>			
Income from operations			
Income from donations	2.18	32,602.82	31,319.69
Support from State Government	2.19	37,304.36	37,763.07
Income from specific donations towards property plant and equipment	2.20	5,895.86	5,057.59
		<u>75,803.04</u>	<u>74,120.35</u>
Other income	2.21	1,575.77	1,436.95
<b>TOTAL INCOME</b>		<u>77,378.81</u>	<u>75,557.30</u>
<b>EXPENSES</b>			
Materials and utilities consumed	2.22	37,646.67	39,339.74
Personnel cost	2.23	21,084.77	18,579.94
Depreciation and amortization	2.9	6,954.74	6,264.95
Rent [refer note 2.26]		3,331.77	3,474.52
Repairs and maintenance		2,842.59	2,415.18
Security charges		1,036.19	904.88
Promotion and inauguration expenses		1,700.31	1,911.05
Professional and consultancy charges		437.72	486.05
Travelling and conveyance		569.13	481.50
Scholarship, training and other program expenses		204.13	251.47
Other operating expenses	2.24	1,990.19	1,749.98
		<u>77,798.21</u>	<u>75,859.25</u>
<b>TOTAL EXPENSES</b>		<u>77,798.21</u>	<u>75,859.25</u>
<b>Deficit of expenditure over income</b>		<u>(419.40)</u>	<u>(301.95)</u>

## Significant accounting policies

The notes referred to above form an integral part of the financial statements

As per our report of even date  
for Walker Chandlok & Co LLP

Chartered Accountants

Firm registration no.: 001076N/N500013



Hemant Maheshwari

Partner

Membership No.: 096537

For and on behalf of the Board of Trustees of  
The Akshaya Patra Foundation



Manish Pandit Dasa      Chanchalapati Dasa      K V Chowdary  
Chairman      Vice Chairman      Trustee



Shridhar Venkat  
Chief Executive Officer



Balaji M N  
Chief Financial Officer

Place: Bengaluru

Date: 21 September 2024



Place: Bengaluru

Date: 20 September 2024



## The Akshaya Patra Foundation

### Notes to the financial statements for the year ended 31 March 2024

#### I. Significant accounting policies

##### 1.1 Organisation overview

The Akshaya Patra Foundation ('the Trust' or 'TAPF') is registered under Indian Trust Act 1882 as a Public Charitable Trust. It was formed on 1 July 2000 and was registered on 16 October 2001. The Principle objective of the trust is to provide sustenance and support through provision of free food, meals, refreshment etc. during the school hours so that their continued attendance in schools and prolongation of education are ensured. This is implemented in partnership with the respective central/state governments.

The Trust is also involved in various other charitable activities such as providing food for babies and mothers in Anganwadis and implementing various other programs for the relief of the poor.

##### 1.2 Significant accounting policies

###### (i) Basis of preparation of financial statements

The balance sheet, the income and expenditure accounts and the receipt and payment accounts are prepared under the historical cost and convention and the accounting is carried out on accrual basis. In the absence of any authoritatively established and mandated accounting principles for the specialized aspects related to charitable trusts which do not carry out any commercial activity, these financial statements have been prepared in accordance with the accounting policies adopted by the Board of Trustees which govern the Trust. There are no other trusts or entities over which TAPF exercises controlling interest, thus there is no requirement of consolidating the financial statements of any entities into the TAPF's financial statements. The financial statements are prepared in Indian Rupees and rounded off to the nearest lakh.

###### (ii) Use of estimates

The preparation of the financial statements in conformity with the significant accounting policies requires that the Management make estimates and assumptions that affect the reported amounts of income and expenditure of the year and reported balances of assets and liabilities. Actual results could differ from those estimates. Any revision to accounting estimates is recognised prospectively in current and future periods.

###### (iii) Current versus non-current classification

The Trust presents assets and liabilities in the balance sheet based on current/ non-current classification. An asset is treated as current when it is:

- Intended to be consumed in normal operating cycle
- Held primarily for the purpose of trading
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Trust classifies all other liabilities as non-current.





**The Akshaya Patra Foundation**  
**Notes to the financial statements for the year ended 31 March 2024**  
**1. Significant accounting policies (continued)**

**(iv) Property, plant and equipment (PPE)**

**Tangible assets:**

PPE are stated at cost of acquisition or construction, less accumulated depreciation. The cost of PPE includes the purchase cost and any other directly attributable costs of bringing the assets to their working condition for the intended use. Borrowing costs, if any, directly attributable to acquisition or construction of those assets which necessarily take a substantial period of time to get ready for their intended use are capitalised.

PPE received as donation in kind are measured and recognised at fair value on the date of being ready for their intended use, except for Land and Buildings allocated to the Trust on Right to use basis without transfer of ownership/title without consideration, which are not recognised separately in the financial statements.

Advances paid towards the acquisition of assets as at the balance sheet date are disclosed under long-term loans and advances.

**Intangible assets:**

Intangible assets are recorded at the consideration paid for acquisition of such assets and are carried at cost less accumulated amortization

**(v) Impairment of property plant and equipment**

The Trust periodically assesses whether there is any indication that any PPE may be impaired. If any such indication exists, the Trust estimates the recoverable amount of the asset. If such recoverable amount of the PPE is less than its carrying amount, the carrying amount is reduced to its recoverable amount. The reduction is treated as an impairment loss and is recognised in the income and expenditure account. If at the Balance Sheet date there is an indication that if a previously assessed impairment loss no longer exists, the recoverable amount is reassessed and the asset is reflected at the recoverable amount subject to a maximum of depreciable historical cost.

**(v) Depreciation and amortisation**

Depreciation on property plant and equipment and amortisation on intangible assets is provided on a straight-line method basis over the estimated useful life as follows:

Class of assets	Estimated useful life in years
<i>Tangible assets:</i>	
Buildings	15
Plant and equipments	3
Office equipments	3
Computer equipments	3
Furniture and fixtures	5
Vehicles	3
Distribution vessels	2
<i>Intangible assets:</i>	
Computer Software	3

Land is not depreciated. Depreciation on leasehold improvements is provided over the primary lease term or the useful life of assets, whichever is lower. Depreciation is charged on a proportionate basis.



**The Akshaya Patra Foundation**  
**Notes to the financial statements for the year ended 31 March 2024**  
**1. Significant accounting policies (continued)**

for all assets purchased and sold during the year. Individually low cost assets, acquired for less than Rs 5,000 (other than distribution vessels), are depreciated fully in the year of acquisition.

**(vi) Inventory**

Inventory comprises provisions and groceries which include food grains, dhal and pulses, oils and ghee and other items like spares and fuel. Inventory is valued at cost, determined under the first in first out method.

In case of Government grants of rice and wheat in kind, the inventory cost is determined at the lower of the market price or government regulated price.

Cost of inventory, other than those received as government grants, comprises purchase cost and all expenses incurred in bringing the inventory to its present location and condition.

Inventories received as donation in kind are measured at fair value on the date of receipt.

**(vii) Investments**

Investments are either classified as current or non-current based on management's intention as on date of purchase. Current Investments are carried at the lower of cost and fair value determined separately for each individual investment. Non-current investments are carried at cost less diminution, other than temporary, in value, determined separately for each individual investment. Profit or loss on sale of investments is determined separately for each investment.

**(viii) Donations and Receipt of Grants**

*Grants and Donation received in cash:*

Donations received in cash, other than those received for depreciable property plant and equipment, are recognised as income when the donation is received, except where the terms and conditions require the donations to be utilised over a certain period. Such donations are accordingly recognised ratably over the period of usage or on utilisation. The deferred income is disclosed as "Deferred donation – feeding" under other current liabilities in the balance sheet.

Donation received in cash towards depreciable assets, the ownership of which lies with the Trust, are treated as deferred donation income and recognized as donation income on a straight-line basis over the useful life of the asset.

The deferred donations towards depreciable assets received in cash being identified as funds which provide long term benefits to the Trust, are disclosed under Designated Funds in the balance Sheet.

Donation received in cash towards non-depreciable assets, the ownership of which lies with the trust, are treated as earmarked donation and not recognised as income.

*Grants and Donations received in kind:*

Donations received in kind from non-government entities, other than those received for depreciable assets, are measured at fair value on the date of receipt and recognised as income only upon their utilisation. Unutilised donations are deferred and disclosed as kind donations or grain grants received in advance under other current liabilities in the balance sheet.

Donations received in kind towards depreciable fixed assets, the ownership of which lies with the Trust is treated as deferred donation income and recognized as donation income on a straight-line basis over the useful life of the asset.

The deferred donations towards depreciable assets received in kind being identified as funds which provide long term benefits to the Trust, are disclosed under the Designated Funds in the Balance Sheet.





**The Akshaya Patra Foundation**  
**Notes to the financial statements for the year ended 31 March 2024**  
**1. Significant accounting policies (continued)**

**Donations and Receipt of Grants (continued)**

*Donation received with specific direction:*

Donations made with a specific direction that they shall form part of the corpus fund or endowment fund of the Trust are classified as such, and are directly reflected as trust fund receipts in the balance sheet.

*Government grants received:*

Government grants related to subsidy received in cash or in kind are recognised as income when the obligation associated with the grant is performed and right to receive money is established and reflected as receivables in the balance sheet. Income earned in excess of amounts billed is disclosed as Unbilled cash subsidy to the State Governments under Current assets. The value of government grants received in kind is determined based on the government regulated price of those goods at the time of receipt.

Income from receipts for other programs is recognised when the associated obligation is performed and right to receive money is established.

Interest on deployment of funds is recognised using the time-proportion method, based on underlying interest rates.

**ix) Income tax**

The Trust is registered under Section 12A of the Income tax Act, 1961 ('the Act'). Under the provisions of the Act, the income of the Trust is exempt from tax, subject to the compliance of terms and conditions specified in the Act. A provision is recorded in case the Trust fails to comply with the relevant terms and conditions of the Act.

Consequent to the insertion of tax liability on anonymous donations vide Finance Act 2006, the Trust provides for the tax liability in accordance with the provisions of Section 115 BBC of the Act, if at all there are any such anonymous donations.

**x) Foreign exchange transactions**

*Transaction:* Foreign exchange transactions are recorded at a rate that approximates the exchange rate prevailing on the date of the transaction. The difference between the rate at which foreign currency transactions are accounted and the rate at which they are realized is recognized in the income and expenditure account.

**xi) Provisions and contingent liabilities**

Provisions are recognised when, as a result of obligating events, there is a present obligation that probably requires an outflow of resources and a reliable estimate can be made of the amount of obligation.

Contingent liability disclosure is made when, as a result of obligating events, there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources.

No provision or disclosure is made when, as a result of obligating events, there is a possible obligation or a present obligation where the likelihood of an outflow of resources is remote.



**The Akshaya Patra Foundation**  
**Notes to the financial statements for the year ended 31 March 2024**  
**1. Significant accounting policies (continued)**

**xii) Retirement benefits**

*Provident fund*

All eligible employees receive benefits from provident fund, which is a defined contribution plan. Both the employee and the Trust make monthly contribution to the fund, which is equal to a specified percentage of the covered employee's basic salary. The Trust has no further obligations under this plan beyond its monthly contributions. Monthly contributions made by the Trust are charged to income and expenditure account.

*Gratuity*

The Trust provides gratuity, a defined benefit retirement plan, to its eligible employees. In accordance with the Payment of Gratuity Act, 1972, the gratuity plan provides a lump sum payment to the eligible employees at retirement, death, incapacitation or termination of employment, of an amount based on the respective employee's basic salary and tenure of employment with the Trust. The gratuity liability is accrued based on an actuarial valuation at the balance sheet date, carried out by an independent actuary.

*Compensated absences*

The employees of the Trust are entitled to compensated absences which are both accumulating and non-accumulating in nature. The expected cost of accumulating compensated absences is determined by actuarial valuation based on the additional amount expected to be paid as a result of the unused entitlement that has accumulated as at the Balance Sheet date. Expense on non-accumulating compensated absences is recognized in the period in which the absences occur.

The Trust treats accumulated leave expected to be carried forward beyond twelve months, as long-term employee benefit for measurement purposes. Such long-term compensated absences are provided based on the actuarial valuation. The Trust presents the entire leave as a current liability in the balance sheet, since it does not have an unconditional right to defer its settlement for 12 months after the reporting date.

**xiii) Leases**

Assets acquired under lease where the significant portion of risks and rewards of ownership are retained by the lessor are classified as operating lease. Lease rentals are charged to income and expenditure account on a straight line basis over a non-cancellable period.

**xiv) Related party transactions**

The Trust has identified the entities as related parties which are trusts or societies having one or more common Trustees. The value for the related party transactions is computed based on the methodology agreed with the related parties and as agreed and adopted by the Board of Trustees. The methodology was also examined by a Chartered engineer and a Cost auditor. The Trust has a framework to cross charge at a marginal cost-plus mark up, for the use of facilities by the related parties. All the transactions with the related party are recorded in books of accounts.

The Trust identifies Key managerial personnel (KMPs) having significant influence as related parties. The KMPs of the Trust include Chief Executive Officer and Chief Financial Officer.

**xv) Cash and cash equivalents**

Cash and cash equivalents comprise cash and balances with banks. The Trust considers all highly liquid investments with a remaining maturity at the date of purchase of three months or less and that are readily convertible to known amounts of cash to be cash equivalents.





## The Akshaya Patra Foundation

Notes to the financial statements for the year ended 31st March 2024

	₹ in lakhs	
	As at 31 March 2024	As at 31 March 2023
<b>2.1 Trust fund receipts</b>		
<b>Corpus donations</b>		
Opening balance	17,588.67	17,588.67
Add: Corpus donations received during the year	1.00	-
	<u>17,589.67</u>	<u>17,588.67</u>
<b>Endowment fund</b>		
Opening balance	317.76	315.76
Add: Endowment fund received during the year	-	2.00
	<u>317.76</u>	<u>317.76</u>
	<u>17,907.43</u>	<u>17,906.43</u>
<b>2.2 Excess of expenditure over income</b>		
Opening balance	(4,478.76)	(4,176.81)
Add: Excess of expenditure over income	(419.40)	(301.95)
	<u>(4,898.16)</u>	<u>(4,478.76)</u>
<b>2.3 Designated funds and capital grants received</b>		
<b>Donations related to depreciable assets</b>		
- Donation received in cash	31,374.39	27,694.37
- Donation in kind	221.66	293.60
Donations related to non depreciable assets	361.55	361.55
Donations related to ear marked donations - others	2,317.79	1,608.48
	<u>34,275.39</u>	<u>29,958.00</u>
<b>2.4 Other long-term liabilities</b>		
Advance received from the State Government for construction of kitchen	596.12	718.31
Retention money payable to capital creditors	101.90	64.02
	<u>698.02</u>	<u>782.33</u>
<b>2.5 Long-term provisions</b>		
Provision for employee benefits:		
Gratuity [refer note 2.28 (b)]	1,345.42	1,107.59
	<u>1,345.42</u>	<u>1,107.59</u>



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## The Akshaya Patra Foundation

Notes to the financial statements for the year ended 31st March 2024

	₹ in lakhs	
	As at 31 March 2024	As at 31 March 2023
<b>2.6 Trade payables</b>		
Creditors for expenses [refer note 2.26]	4,614.40	5,714.70
	<u>4,614.40</u>	<u>5,714.70</u>
<b>2.7 Other current liabilities</b>		
Grain assistance received in advance from State Governments	451.61	318.18
Cash assistance received in advance from State Governments	895.22	910.01
Advance received from the State Government for construction of kitchen	125.95	125.01
Deferred donation feeding - in cash	7,248.84	6,335.72
Deferred donation feeding - in kind	4.15	22.04
Creditors for capital goods	710.86	763.11
<b>Other payables</b>		
Accrued salaries	301.78	1,225.11
Contribution to provident and other funds	227.34	209.96
Other liabilities	1,641.36	1,748.37
Withholding and other tax payable	146.29	164.37
	<u>11,753.40</u>	<u>11,821.88</u>
<b>2.8 Short-term provisions</b>		
Provision for employee benefits:		
Gratuity [refer note 2.28 (b)]	687.60	609.22
Compensated absences [refer note 2.28 (c)]	199.27	539.58
	<u>886.87</u>	<u>1,148.80</u>



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The Akshaya Patra Foundation  
Notes to the financial statements for the year ended 31st March 2024

2.9 Property, plant and equipment

₹ in lakhs

Particulars	Green block			Accumulated depreciation/amortisation				Net block		
	As at 1 April 2023	Additions during the year	Disposals during the year	As at 31 March 2024	As at 1 April 2023	Charge for the year	Deletions during the year	As at 31 March 2024	As at 31 March 2024	As at 31 March 2023
<b>Tangible assets, Owned</b>										
Land	1,007.92	55.14	-	1,062.06	-	-	-	1,062.06	1,062.06	1,007.92
Buildings	11,862.61	908.05	-	12,770.66	4,638.29	693.00	-	5,325.30	7,445.36	7,252.32
Leasehold improvements	13,877.89	389.29	-	14,267.18	8,753.94	1,192.62	-	9,946.56	6,460.42	7,683.95
Plant and equipment	22,452.90	2,922.59	224.19	25,056.41	18,348.79	2,581.18	225.22	20,696.75	4,359.66	4,817.11
Furniture and fixtures	1,367.94	67.45	2.72	1,432.67	1,122.88	103.18	2.72	1,223.34	209.33	245.86
Vehicles	18,165.94	1,791.84	585.23	12,772.55	8,796.72	1,507.00	585.23	9,718.50	2,654.00	2,369.22
Office equipment	886.58	77.68	9.36	972.28	798.71	37.43	9.36	818.78	116.50	86.23
Computer equipment	1,352.28	58.90	3.93	1,407.26	1,148.07	128.84	3.93	1,264.98	142.28	212.21
Distribution vessels	5,862.30	750.47	167.14	6,445.63	5,223.22	627.69	167.15	5,683.56	561.87	639.08
<b>Total - Tangible Fixed Assets</b>	<b>58,828.86</b>	<b>7,124.61</b>	<b>991.57</b>	<b>77,949.80</b>	<b>48,798.62</b>	<b>6,892.96</b>	<b>993.61</b>	<b>54,697.97</b>	<b>23,291.83</b>	<b>24,822.24</b>
<b>Intangible assets, owned</b>										
Computer software	703.73	268.13	1.33	972.53	694.95	61.78	1.33	755.40	217.11	19.78
<b>Total - Intangible Fixed Assets</b>	<b>703.73</b>	<b>268.13</b>	<b>1.33</b>	<b>972.53</b>	<b>694.95</b>	<b>61.78</b>	<b>1.33</b>	<b>755.40</b>	<b>217.11</b>	<b>19.78</b>
<b>Grand Total</b>	<b>59,532.59</b>	<b>7,392.74</b>	<b>992.90</b>	<b>78,922.33</b>	<b>49,493.57</b>	<b>6,954.74</b>	<b>994.94</b>	<b>55,453.17</b>	<b>23,508.94</b>	<b>24,842.02</b>



The Akshaya Patra Foundation  
Notes to the financial statements for the year ended 31st March 2024

₹ in lakhs

	As at 31 March 2024	As at 31 March 2023
<b>2.10 Long-term loans and advances</b>		
<i>Unsecured, considered good</i>		
Capital advances for purchase of property, plant and equipment	1,865.54	1,382.96
Tax deducted at source	502.24	408.62
Prepaid expenses	56.75	62.71
Rental deposits	460.45	408.90
Security deposits	256.27	208.86
Tender deposits	320.09	288.20
	<b>3,461.34</b>	<b>2,760.25</b>

2.11 Other non-current assets

Deposits with original maturity more than 12 months		
- with banks *	4,357.63	1,657.12
- with financial institutions	-	3,811.39
Interest accrued	252.30	63.04
	<b>4,609.93</b>	<b>5,531.55</b>

\* The Trust has created a charge over the deposits of ₹ 58.45 lakhs (31 March 2023 : ₹ 91.31 lakhs) as a security against the performance bank guarantees issued by the Trust in the favour of beneficiaries.



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The Akshaya Patra Foundation  
Notes to the financial statements for the year ended 31st March 2024

	As at 31 March 2024	As at 31 March 2023
<i>₹ in lakhs</i>		
<b>2.12 Investments</b>		
<b>Current:</b>		
<b>Investment in mutual funds – quoted</b>		
Nil units	-	-
Nil units	-	-
<b>Non current:</b>		
Others (unquoted)	-	1,025.00
Investment in Government of India bonds	-	1,025.00
	<u>-</u>	<u>1,025.00</u>
<b>2.13 Inventories</b>		
Provisions and groceries		
Rice and wheat	321.98	250.85
Dhal and pulses	541.04	528.18
Oils and ghee	217.50	264.71
Other groceries	635.74	580.32
	<u>1,716.26</u>	<u>1,624.06</u>
Fuel	142.54	122.12
Stores and spares	317.11	272.25
	<u>459.65</u>	<u>394.37</u>
	<u>2,175.91</u>	<u>2,018.43</u>
<b>2.14 Cash and bank balances</b>		
<b>Cash and cash equivalents</b>		
Cash in hand	0.53	0.11
Balances with:		
Banks - current accounts	654.55	456.03
Banks - savings accounts	17,011.69	15,065.17
Banks - deposit accounts (with original maturity within 3 months)	554.51	108.28
	<u>18,221.28</u>	<u>15,629.59</u>
<b>Other bank balances</b>		
Deposits with maturity less than 12 months		
- with banks	2,460.50	383.85
- with financial institutions	-	83.32
	<u>20,681.78</u>	<u>16,096.76</u>



The Akshaya Patra Foundation  
Notes to the financial statements for the year ended 31st March 2024

	As at 31 March 2024	As at 31 March 2023
<i>₹ in lakhs</i>		
<b>2.15 Amount receivables from the State Governments</b>		
<i>Unsecured, considered good</i>		
Support from State Governments	4,959.01	7,247.80
<i>Unsecured, considered doubtful</i>		
Doubtful support receivable from State Governments	494.24	547.74
	<u>5,453.25</u>	<u>7,795.54</u>
Less: Provision for doubtful receivables from State Governments	494.24	547.74
	<u>4,959.01</u>	<u>7,247.80</u>
<b>Unbilled</b>		
Unbilled support from the State Governments	1,113.88	945.82
	<u>1,113.88</u>	<u>945.82</u>
	<u>6,072.89</u>	<u>8,193.62</u>
<b>* Movement of provision for doubtful receivables from State Governments</b>		
Opening balance	547.74	462.36
Write off during the year / Excess provision write back	(92.31)	(52.80)
Provision made during the year	38.81	138.18
Closing balance	<u>494.24</u>	<u>547.74</u>
<b>2.16 Short-term loan and advances</b>		
<i>Unsecured, considered good</i>		
Other receivables* [refer note 2.26]	1,113.98	1,429.28
	<u>1,113.98</u>	<u>1,429.28</u>
Others		
Prepaid expenses	435.37	324.42
Advance to suppliers	689.69	503.11
Staff advance	48.88	32.99
	<u>1,173.94</u>	<u>860.52</u>
	<u>2,287.92</u>	<u>2,289.80</u>
<b>* This mainly includes amount receivable from related parties with respect to lease rental income.</b>		
<b>2.17 Other current assets</b>		
Interest accrued	158.37	80.45
	<u>158.37</u>	<u>80.45</u>



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## The Akshaya Patra Foundation

Notes to the financial statements for the year ended 31st March 2024

	₹ in lakhs	
	For the year ended 31 March 2024	For the year ended 31 March 2023
<b>2.18 Income from donations</b>		
Recognised towards mid day meal program *	31,698.71	28,743.30
- towards meals- India	24,777.38	22,975.33
- towards meals- Other countries	6,921.33	5,767.97
Donations in kind	113.09	81.48
Other relief programs **	791.02	2,494.91
	<u>32,602.82</u>	<u>31,319.69</u>
<b>2.19 Support from State Government</b>		
Towards food grains	3,277.18	3,533.82
Towards cooking cost and dry ration	34,027.18	34,229.25
	<u>37,304.36</u>	<u>37,763.07</u>
<b>2.20 Income from specific donations towards property, plant and equipment</b>		
Depreciable assets	5,721.08	4,931.77
-received in India towards fixed assets	5,080.84	4,373.02
-received in other countries towards fixed assets	640.24	558.75
Donations in kind towards depreciable assets	174.78	105.82
	<u>5,895.86</u>	<u>5,037.59</u>
<b>2.21 Other income</b>		
Interest income	810.57	686.05
Profit on sale of property plant and equipment	132.48	67.76
Liabilities no longer required written back	133.38	193.46
Lease rental income [refer note 2.26]	136.91	168.94
Miscellaneous income	362.43	320.74
	<u>1,575.77</u>	<u>1,436.95</u>



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## The Akshaya Patra Foundation

Notes to the financial statements for the year ended 31st March 2024

	₹ in lakhs	
	For the year ended 31 March 2024	For the year ended 31 March 2023
<b>2.22 Materials and utilities consumed</b>		
Provisions, groceries and spares	31,515.01	33,046.63
Fuel	4,933.46	5,159.32
Power and lighting	1,198.20	1,133.79
	<u>37,646.67</u>	<u>39,339.74</u>
<b>2.23 Personnel cost</b>		
Salaries, wages and bonus	14,727.47	12,239.07
Contributions to provident and other funds	1,338.72	1,242.67
Contract staff	4,157.56	3,371.41
Staff welfare	427.83	435.30
Employee medical expenses	433.19	291.49
	<u>21,084.77</u>	<u>18,579.94</u>
<b>2.24 Other operating expenses</b>		
Communication expenses	177.82	123.12
Insurance	181.23	114.02
Honorarium/reimbursement of expenses to volunteers	573.72	520.64
Printing and stationery	122.09	134.40
Rates and taxes	86.50	72.58
License and renewal fees	354.49	221.10
Office expenses	128.32	87.94
Courier and postage	11.12	7.29
Fees for audit of special purpose financial statements	31.40	61.53
Other audit fees	68.87	82.00
Bank charges	92.33	107.17
Provision for doubtful receivables from Government	50.26	138.18
Write offs - Government receivables	24.76	-
Miscellaneous expenses	87.28	80.01
	<u>1,990.19</u>	<u>1,749.98</u>



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**The Akshaya Patra Foundation**  
Notes to the financial statements for the year ended 31 March 2024

**2.25 Capital commitments and contingencies**

	<i>Amount in ₹ lakhs</i>	
	For the year ended 31 March 2024	For the year ended 31 March 2023
Estimated amount of contracts remaining to be executed on capital account and not provided for, net of advances	1,910.18	2,588.04
Performance bank guarantee		
- with YES Bank	113.55	67.10
- with IndusInd Bank	180.74	21.18

The Trust has issued bank guarantee from YES Bank, is secured by amount of fixed deposit with bank which amounts to ₹ 114 lakhs in the current year and ₹ 6.71 lakhs in the previous year.  
The Trust has also issued bank guarantee from IndusInd bank which is secured by fixed deposit which amounts to ₹ 180.74 lakhs in the current year and ₹ 54.00 lakhs in the previous year.

**Note on Goods and Service Tax**

The Trust is engaged in Charitable feeding activities against receipt of Government Financial Support and as per the Management, the said activity is "not in the course of business", further the Trust "does not receive any consideration from the beneficiaries" and the Government Financial Support cannot be treated as "a consideration" as it is only a pass-through given that the Trust is under contractual obligations to spend the entire amount without causing any mark-up on specified items of expenditure. Furthermore, the Management emphasis that the Trust is under the obligation to meet the remaining items of expenditure (mainly manpower, distribution and kitchen running and administration costs) through donations.

However, the Authority of Advance Ruling in Rajasthan under Goods and Services Tax Act has given an Adverse Ruling that serving of food under Government sponsored program, transfer of goods/capital equipment exclusively used for such charitable feeding activities between kitchens situated in different state of the Trust and sale of scrap items generated during such charitable feeding program are "in the course of business" and hence are covered under the scope of supply as per Section 7 of the CGST/SGST Act 2017".

The Trust has been advised by their legal consultants during FY 2018-19, that the above ruling is bad in law as it erroneously treats the Government Financial Support as a consideration under GST Laws. The Rajasthan High Court has admitted the Writ Petition filed against the above Ruling and judicial proceedings are under way. During previous year, the Hon'ble court has given a stay on the above Order of Rajasthan Advance Ruling Authority.

The charitable feeding programs provided to education institutions providing services by way of pre-school education and education up to higher secondary school or equivalent are exempt from GST vide Notification Number 12 / 2017 issued under CGST Act.

The Management, based on their independent legal consultant's advice believes that the above principles are applicable for Government Financial Support received towards Charitable Feeding Program as well as Covid Relief Operations and hence there would be no GST implication on the financial support received from Government on such charitable activities of the Trust and accordingly will not have any adverse impact on the financial statements.



**The Akshaya Patra Foundation**  
Notes to the financial statements for the year ended 31 March 2024

**2.26 Related parties transactions**

**a. Related Parties**

i. The Trust has identified the following entities/companies as related parties having one or more common trustees/director and transactions with those related parties have been disclosed below:

- *Trusts and companies with common trustees*
- International Society for Krishna Consciousness, Bangalore ("ISKCON");
- The Akshaya Patra Foundation, USA ("TAPF USA");
- The Akshaya Patra Foundation, UK ("TAPF UK");
- Hare Krishna Movement ("HKM");
- Hare Krishna Movement Charitable Foundation ("HKMCF");
- Touchstone Foundation ("TSF");
- Touchstone Charities ("TSC");
- Vrindavan Landrodaya Mandir Trust ("VCM");
- Gokula Seva Trust ("GST");
- Great India Tulsi Foundation ("GITF");
- Sri Radha Krishna Mandir Foundation ("SRKMF");
- Gracious Aid Foundation ("GAF");
- Sri Krishna Baharan Seva Trust ("SKBST");
- Sankhata Seva Trust ("SST");
- Eco Agri Research Foundation; ("EARF");
- National Institute for Value Education; ("NIVE")
- *Private limited companies with common directors*
- Golden Avatar Ventures Private Limited ("GAVPL");
- Blue Lotus Knowledge Ventures Private Limited ("BLKVP");

ii. The Trust has identified the following personnel as key managerial personnel (KMP) who are holding office: having significant influence:

- Shrihar Varma - Chief Executive Officer
- Bahaji MN - Chief Financial Officer (appointed w.e.f 01 November 2021).

**2.26 Related parties transactions (Cont'd)**

b. The following is a summary of related party transactions:

Particulars	<i>Amount in ₹ lakhs</i>	
	For the year ended 31 March 2024	For the year ended 31 March 2023
Income from cash donations received towards mid-day meal feeding programme:		
TAPF USA	4,753.50	3,793.69
TAPF UK	92.64	292.02
ISKCON	-	-
	<b>4,826.18</b>	<b>4,085.71</b>





The Akshaya Patra Foundation  
Notes to the financial statements for the year ended 31 March 2024  
2.26 Related parties transactions (continued)

Particulars	Amount in ₹ lakhs	
	For the year ended 31 March 2024	For the year ended 31 March 2023
Income from cash donations received towards fixed assets:		
LGIF USA	2,880.63	2,271.60
	<b>2,880.63</b>	<b>2,271.60</b>
Lease rental income <sup>a</sup>		
HKM Jaipur	20.70	24.57
Touchstone Foundation - Mysore	1.78	1.04
Touchstone Foundation - Vizag	-	0.46
Touchstone Foundation - HKH	12.22	7.20
Touchstone Foundation - Mangalagiri	0.03	0.01
Touchstone Foundation - Hyderabad	0.13	0.07
Touchstone Foundation - Vadodara	4.34	1.87
Touchstone Foundation - Rourkela	0.55	0.29
Touchstone Foundation - Surat	3.10	1.35
Touchstone Foundation - Lucknow	4.87	-
Touchstone Foundation - Varanasi	13.30	-
Touchstone Foundation - Vrindavan	2.64	-
Touchstone Foundation - Ahmedabad	8.39	8.83
Touchstone Foundation - Bhubaneswar	0.19	0.10
HKMCF - Narsingi	17.68	28.72
HKMCF - Vishakhapatnam	0.61	0.15
HKMCF - Mangalagiri	6.24	4.95
HKMCF - Gudvada	1.05	0.43
HKMCF - Kakipada	0.01	-
HKMCF - Ongole	-0.53	0.22
HKMCF - Kothagudem	0.40	0.17
HKMCF - Warangal	5.11	3.82
HKM - Gopnath	1.15	3.03
HKM - Akampore	-	2.15
HKM - Savitribi	-	4.16
HKM - Ahmedabad	2.73	-
ISKCON	23.46	52.24
Touchstone Charities	3.52	0.63
National Institute of Value Education	18.19	12.29
HKM - Vrindavan	26.35	15.83
HKM - Mangalagiri	7.45	0.91
HKM - Hubli	0.34	0.34
HKM - Hyderabad	1.51	0.83
Genesis Aid Foundation	2.62	1.51
	<b>191.49</b>	<b>177.68</b>

<sup>a</sup>This cross-charge has been computed at a marginal cost, the methodology has been agreed with the related parties, adopted by the Board of Trustees



The Akshaya Patra Foundation  
Notes to the financial statements for the year ended 31 March 2024

2.26 Related parties transactions (continued)

Particulars	Amount in ₹ lakhs	
	For the year ended 31 March 2024	For the year ended 31 March 2023
Rent and other expenses paid:		
ISKCON	30.37	45.53
HKM Vrindavan	58.74	12.01
HKM Ahmedabad	0.07	0.06
HKMCF Warangal	0.12	0.95
HKMCF Srirakulam	0.16	0.05
Eco Agri Research Foundation	0.12	0.13
Sankirtan Seva Trust	27.87	38.97
Touchstone Foundation - Vizag	-	0.03
	<b>117.45</b>	<b>96.83</b>
Goods / Services received from related parties :		
ISKCON	227.17	138.90
GITF	7.99	27.16
HKM Vrindavan	2.28	1.20
HKM Hubli	1.58	1.53
Touchstone Foundation - HKH	-	0.93
Touchstone Foundation - Hyderabad	0.18	1.45
Touchstone Foundation - Vrindavan	1.36	1.91
Touchstone Foundation - Narsingi	-	6.29
Touchstone Foundation - Hubli	0.58	0.64
Touchstone Foundation - Mysore	0.31	0.16
Touchstone Foundation - Jaipur	0.17	0.13
Touchstone Foundation - HO	104.71	150.67
Touchstone Foundation - Jamnagar	0.76	0.72
Touchstone Foundation - Vadodara	-	1.55
Touchstone Foundation - Bhubaneswar	0.57	0.51
Touchstone Foundation - Ahmedabad	3.01	2.10
Touchstone Foundation - Silvassa	1.39	1.04
Touchstone Foundation - Surat	1.85	1.40
Touchstone Foundation - New Delhi	0.22	0.05
Touchstone Foundation - Mansa	0.33	0.52
Touchstone Foundation - Parvel	-	0.19
Touchstone Foundation - Bhiwandi	-	0.24
Touchstone Foundation - Kalyan	-	0.19
Touchstone Foundation - Lucknow	-	0.05
Touchstone Foundation - Vizag	0.50	0.22
Touchstone Foundation - Thane	-	0.24
Touchstone Foundation - Kakinda	0.14	0.10
Touchstone Foundation - Gambhacram	-	0.21
Touchstone Foundation - Srirakulam	0.21	0.19
Touchstone Foundation - Guwahati	0.92	-
HKM Ahmedabad	0.13	0.64
HKM Mumbai	-	0.10
Sankirtan Seva Trust	-	32.27
Sri Krishna Balram Seva Trust	-	9.97
Golden Avatar Venture Private Limited	2.47	2.14
Vrindavan Chandrosdya Mandir	0.05	0.07
HKM Hyderabad	50.68	45.47
	<b>388.57</b>	<b>430.25</b>





The Akshaya Patra Foundation  
Notes to the financial statements for the year ended 31 March 2024

## 2.26 Related parties transactions (continued)

Amount in ₹ lakhs

	For the year ended 31 March 2024	For the year ended 31 March 2023
<b>Goods / Services received from related parties :</b>		
ISKCON	1.47	1.81
HKM Hubli	1.56	1.42
HKM Jaipur	19.86	14.43
Touchstone Foundation - Jaipur	0.05	-
Touchstone Foundation - Bhuvanagar	4.82	-
Touchstone Foundation - Silvassa	21.83	-
Touchstone Foundation - Surat	16.39	-
Touchstone Foundation - Ahmedabad	8.32	-
Touchstone Foundation - Vadodara	1.79	-
HKMCF Guwahati	-	0.21
	<b>76.09</b>	<b>17.87</b>
<b>Balances receivable and payable to related parties:</b>		
<b>Trade payable for expenses:</b>		
ISKCON	95.04	23.16
HKM - Varanasi	12.97	12.97
HKM - Vrindavan	23.98	-
Vrindavan Chandrodaya Mandir	0.03	0.03
Golden Avatar Venture Private Limited	0.27	5.48
Touchstone Foundation - Vrindavan	1.61	0.36
Touchstone Foundation - HO	38.19	1.78
Touchstone Foundation - Jaipur	0.17	-
Touchstone Foundation - Hyderabad	0.15	-
Touchstone Foundation - Rourkela	0.52	-
HKM Bhubai	-	0.78
HKM Hyderabad	3.12	18.82
Sankirtana Seva Trust	80.45	52.59
Eco Agri Research Foundation	1.69	1.57
	<b>258.19</b>	<b>117.54</b>
<b>Receivable from related parties:</b>		
HKM Vrindavan	-	254.67
HKM Jaipur	3.24	41.41
HKMCF Narsingi	131.71	207.63
HKMCF - Mangalagiri	16.00	102.96
HKMCF - Gudivada	0.72	10.34
HKMCF Nellore	2.58	2.58



The Akshaya Patra Foundation  
Notes to the financial statements for the year ended 31 March 2024

## 2.26 Related parties transactions (continued)

Amount in Rs. lakhs

	For the year ended 31 March 2024	For the year ended 31 March 2023
<b>Particulars</b>		
HKMCF - Vizag	7.95	7.35
HKMCF Ongole	8.27	9.33
Touchstone Foundation - Mysore	0.23	0.29
Touchstone Foundation - Ahmedabad	40.21	102.20
Touchstone Foundation - Vadodara	22.18	52.47
Touchstone Foundation - Hyderabad	-	1.87
Touchstone Foundation - Koppam	1.95	1.95
Touchstone Foundation - Lucknow	2.31	-
Touchstone Foundation - Mangalagiri	5.93	5.90
Touchstone Foundation - Vizag	7.12	19.70
Touchstone Foundation - Rourkela	-	6.83
Touchstone Foundation - Bhuvanagar	2.77	1.75
Touchstone Foundation - Silvassa	6.24	5.24
Touchstone Foundation - Surat	7.42	37.18
Touchstone Foundation - Bhubaneswar	0.08	2.60
Touchstone Foundation - Mant	2.41	-
Touchstone Foundation - Guwahati	1.60	1.63
Touchstone Foundation - Varanasi	13.18	-
Touchstone Foundation - HKH	78.65	66.05
HKM - Ahmedabad	0.28	0.06
HKM - Guwahati	4.90	5.20
HKMCF Warangal	24.18	19.53
HKMCF - Hyderabad	3.09	3.09
HKMCF - Kothagudem	18.79	18.39
HKM - Mangalore	2.54	2.54
HKMCF - Kakinada	0.11	0.10
Touchstone Charities	11.31	18.41
HKM Gurgaon	40.53	39.17
HKM Hubli	2.37	23.71
HKM - Mangalagiri	7.87	0.43
HKMCF - Srikakulam	12.89	13.04
National Institute of Value Education	32.73	14.54
	<b>524.34</b>	<b>1,100.14</b>

## Compensation to Key Managerial Personnel:

<b>Shrudha Venkat</b> (appointed as Chief Executive Officer effective April 2014)		
Fixed Pay	77.97	71.61
Performance based variable pay	64.73	64.73
<b>Balaji M N</b> (appointed as Chief Financial Officer effective November 2021)		
Fixed Pay	70.47	64.74
Performance based variable pay	10.80	5.83

Remuneration of KMP does not include long term benefits by way of gratuity and compensated absences, which are currently not payable and are provided on the basis of actuarial valuation by the Trust.





The Akshaya Patra Foundation  
Notes to the financial statements for the year ended 31 March 2024

2.27 Employee benefit plans

a. Defined contribution plans

Total contribution made by the Trust during the year towards provident fund and employee's state insurance, defined contribution plans is ₹ 1,242.67 lakhs (Previous year ₹ 826.93 lakhs).

b. Gratuity – Defined benefit plan

Particulars	Amount in ₹ lakhs	
	For the year ended 31 March 2024	For the year ended 31 March 2023
<b>Reconciliation of opening and closing balances of the present value of the</b>		
Obligations at year beginning	1,799.89	1,630.54
Service cost	315.51	271.37
Interest cost	127.18	108.56
Benefits settled	(162.39)	(137.18)
Actuarial (gain)/loss	144.65	(73.40)
<b>Obligations at year end</b>	<b>2,224.84</b>	<b>1,799.89</b>
<b>Change in plan assets:</b>		
Plans assets at beginning of the year, at fair value	83.08	118.01
Expected return on plan assets	10.44	7.26
Actuarial gain/(loss)	(17.64)	(15.04)
Contributions	278.34	110.00
Benefits settled	(162.38)	(132.15)
<b>Plans assets at end of the year, at fair value</b>	<b>191.84</b>	<b>83.08</b>
<b>plan assets:</b>		
Present value of the defined benefit obligations at the end of the year	2,224.84	1,799.89
Fair value of plan assets at the end of the year	(191.84)	(83.08)
<b>Liability recognized in the balance sheet</b>	<b>2,033.00</b>	<b>1,716.81</b>
Non-current liability	1,345.42	1,107.60
Current liability	687.60	609.22
<b>Liability recognized in the balance sheet</b>	<b>2,033.02</b>	<b>1,716.81</b>

Particulars	Amount in ₹ lakhs	
	As at 31 March 2024	As at 31 March 2023
<b>Gratuity cost for the year:</b>		
Service cost	315.51	271.37
Interest cost	127.18	108.56
Expected return on plan assets	(10.44)	(7.26)
Actuarial loss/(gain)	162.29	(58.37)
<b>Net gratuity cost</b>	<b>594.54</b>	<b>314.30</b>



The Akshaya Patra Foundation  
Notes to the financial statements for the year ended 31 March 2024

2.27 Employee Benefit plans (continued)

Assumptions	As at 31 March 2024	As at 31 March 2023
Discount rate	7.19%	7.40%
Estimated rate of return on plan assets	7.40%	6.95%
Salary escalation rate	5.00%	5.00%

100% of plan assets are maintained with Life Insurance Corporation of India.

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors such as supply and demand factors in the employment market.

c. Compensated absences

The Trust has provided for compensated absences for all employees who have worked for 240 days or more and who continue to be on payroll as at the end of each financial year. The liability has been computed based on actuarial valuation on the gross wages for the annual leave day balance as on the reporting date which are eligible for leave encashment as per policy of the trust. The liability as at 31 March 2024 is ₹ 199.27 lakhs ( Previous year ₹ 539.59 lakhs) which has been disclosed entirely as current liability since the Trust does not have an unconditional right to defer its settlement for 12 months after the reporting date.

2.28 Subsequent events

The Trust has disclosed the events occurring after the balance sheet date in these financial statements and there are no other significant events to be disclosed.

2.29 Previous year figures have been reclassified/regrouped to conform to current year's classification.

As per our report of even date  
for Walker Chandlok & Co LLP  
Chartered Accountants  
Firm's registration no.: 004076N/NS00013

Hemant Maheshwari  
Partner  
Membership No.: 096537

for and on behalf of the Board of Trustees of  
The Akshaya Patra Foundation

Madhu Pandit Dasa  
Chairman

Chanchalapati Dasa  
Vice-Chairman

K V Chowdary  
Trustee

Shridhar Venkat  
Chief Executive Officer

Balaji M N  
Chief Financial Officer

Place: Bengaluru  
Date: 21 September 2024

Place: Bengaluru  
Date: 20 September 2024





## The Akshaya Patra Foundation

Receipts and Payments account	Schedule	₹ in lakhs	
		Year ended 31 March 2024	Year ended 31 March 2023
<b>Opening balance</b>		0.11	-
Cash		21,565.16	24,499.49
Bank (includes current and non-current balances)		<u>21,565.27</u>	<u>24,499.49</u>
<b>Add : Receipts</b>			
Donations	A	43,514.13	35,685.88
Support from State Government	B	36,065.41	31,494.99
Other receipts	C	1,358.03	1,201.58
Sale of property, plant and equipment	D	131.45	68.45
Redemption of Government bonds		1,025.00	400.00
		<u>82,094.02</u>	<u>68,850.90</u>
<b>Less: Payments</b>			
Purchase of property, plant and equipment and intangibles assets	E	8,383.92	6,435.48
Loans and advances	F	146.74	112.31
Utilisation of materials and other utilities	G	35,692.89	35,853.72
Personnel cost	H	22,032.20	17,444.44
General expenses	I	12,270.51	11,769.52
Tax deducted at source	J	93.62	169.65
		<u>78,619.88</u>	<u>71,785.12</u>
<b>Closing balance</b>		<u>25,039.41</u>	<u>21,565.27</u>
<b>Represented by</b>		0.53	0.11
Cash		25,038.88	21,565.16
Bank (includes current and non-current balances)		<u>25,039.41</u>	<u>21,565.27</u>

As per our report of even date  
for Walker Chaundiok & Co LLP  
Chartered Accountants  
Firm Registration No. 001076N/N500013

  
**Hemant Maheshwari**  
Partner  
Membership No. 096537

Place: Bengaluru  
Date: 21 September 2024



for and on behalf of the Board of Trustees of  
The Akshaya Patra Foundation

  
**Madhu Pandit Dasa**  
Chairman

  
**Chanchalpathi Dasa**  
Vice Chairman

  
**K V Chowdhary**  
Trustee

  
**Shridhar Venkat**  
Chief Executive Officer

  
**Balaji M N**  
Chief Financial Officer

Place: Bengaluru  
Date: 20 September 2024



## The Akshaya Patra Foundation

Schedules to the receipts and payments account	₹ in lakhs	
	Year ended 31 March 2024	Year ended 31 March 2023
<b>Receipts:</b>		
<b>Schedule A - Donations</b>		
<i>Donation towards revenue expenditure</i>		
- Cash donations	31,698.71	28,743.30
- other relief donations	791.02	2,494.90
Changes in deferred income from donations		
- received towards meals & relief programs	913.12	(1,202.75)
- received towards ear marked donations - others	709.31	(761.02)
<b>Total donation received towards revenue expenditure (i)</b>	<u>34,112.16</u>	<u>29,274.43</u>
<i>Donation towards corpus / endowment funds</i>		
Change in corpus fund receipts	1.00	-
Change in endowment fund receipts	-	2.00
<b>Total donations received towards corpus / endowment funds (ii)</b>	<u>1.00</u>	<u>2.00</u>
<i>Donation towards capital expenditure</i>		
- received towards meals & relief programs	5,720.95	4,931.77
Change in deferred income from donations		
- received towards property, plant and equipment	3,680.02	1,477.68
<b>Total donation received towards capital expenditure (iii)</b>	<u>9,400.97</u>	<u>6,409.45</u>
<b>Total donation received ( i + ii + iii)</b>	<u>43,514.13</u>	<u>35,685.88</u>
<b>Schedule B - Support from State Government</b>		
From State Government and Government bodies	34,027.19	34,229.25
Change in amount receivables from State Government and Government bodies	2,120.74	(3,098.58)
Change in amount receivables from State Government and Government bodies received in advance	(14.79)	638.09
Movement of Provision for doubtful receivables from State Governments	53.51	(85.38)
Utilization of advance received from Government	(121.24)	(188.39)
	<u>36,065.41</u>	<u>31,494.99</u>
<b>Schedule C - Other receipts</b>		
Interest received	810.57	686.05
Miscellaneous income	362.43	320.74
Lease rental income	136.91	168.94
Change in other receivable	315.30	80.10
Change in interest accrued and not due	(267.18)	(54.25)
	<u>1,358.03</u>	<u>1,201.58</u>
<b>Schedule D - Sale of property, plant and equipment</b>		
written down value of assets sold, net	(1.03)	0.69
Profit on sale of plant and equipment, net	132.48	67.76
	<u>131.45</u>	<u>68.45</u>





## The Akshaya Patra Foundation

## Schedules to the receipts and payments account (continued)

	Year ended 31 March 2024	₹ in lakhs Year ended 31 March 2023
<b>Payments:</b>		
<b>Schedule E - Purchase of property, plant and equipment and intangible assets</b>		
Additions of property, plant and equipment	7,389.63	10,436.01
Assets received as donations	(102.85)	(252.92)
Change in sundry creditors for capital goods	52.25	(36.51)
Change in retention monies payable	(37.88)	55.82
Creditors written back	(133.38)	(193.46)
Change in capital work in progress	733.57	(3,522.19)
Change in capital advances	482.58	(51.27)
	<b>8,383.92</b>	<b>6,435.48</b>
<b>Schedule F - Loans and advances</b>		
Change in salary advances	15.89	7.48
Change in deposits	130.85	104.83
	<b>146.74</b>	<b>112.31</b>
<b>Schedule G - Utilisation of material and other utilities</b>		
Consumption of materials and utilities as per income and expenditure account	37,646.67	39,339.74
Change in inventory of provisions and groceries	157.47	(396.56)
Donations received in kind	(113.10)	(81.48)
Change in deferred donation received towards meals - in kind	17.89	(17.87)
Change in govt support for food grains from State Government and Government bodies received in advance	(133.44)	115.92
Grants of food grains from State Government and Government bodies	(3,277.19)	(3,533.82)
Change in Statutory Liabilities	0.70	(84.05)
Change in accruals and other current liabilities	107.01	(197.10)
Change in sundry creditors	1,100.30	635.53
Change in advance recoverable in cash or kind	186.58	73.41
	<b>35,692.89</b>	<b>35,853.72</b>
<b>Schedule H - Personnel Cost</b>		
Personnel cost as per the income and expenditure account	21,084.77	18,579.94
Change in provisions	24.10	(281.06)
Change in accrued salaries	923.33	(854.44)
	<b>22,032.20</b>	<b>17,444.44</b>
<b>Schedule I - General expenses</b>		
Other operating expenses as per income and expenditure account	12,112.03	11,674.63
Change in prepaid expenses	104.99	180.27
Change in provisions	53.49	(85.38)
	<b>12,270.51</b>	<b>11,769.52</b>
<b>Schedule J - Tax deducted at source</b>		
Tax deducted at source	93.62	169.65
	<b>93.62</b>	<b>169.65</b>



*Nourished  
learners of today.  
Educated leaders  
of tomorrow.*



# Studying to Heal

*I want to become a doctor when I grow up. I lost my father due to financial constraints and the unavailability of proper treatment.*

”

The Government Higher Primary School (G.H.P.S.) Ramalingeshwara Nagar, Hubballi, Karnataka, hosted a medical camp. The students lined up in a queue and waited outside a room for their turn. They went inside, one at a time, finish their check-up and came out with smiles and a tetra pack of juice. A girl dressed in a blue shirt and a navy blue tunic, hair braided in plaits and a *bindi* on her forehead came outside after her turn. She walked towards her friends and said, “One day, I will become a doctor and treat needy people for free.” As she said this, the teachers handling the queue smiled and patted her back. That was Purvi.

Studying in 6th grade, 12-year-old Purvi Vadapudi is one of the famous students in her class and school. She is adored by everyone, owing to her helpful nature and positive attitude. Pavitra Subhash, one of Purvi's classmates, says, “Although she is our friend, it feels that we are more like sisters. She is there for us and helps us whenever we need it. She habitually corrects me whenever I make a mistake while studying and revising. Even though she is a topper in class and great in academics, she is very humble.”

Besides her nature and academic excellence, another reason why everyone at school is fond of Purvi is her inspiring story. Purvi lives with her mother and a younger sister in Ramalingeshwara Nagar, two blocks from school. Speaking about her family, she says, “I live with my mother and sister. My father passed away four years ago due to kidney failure. My mother's name is Bharati, and she works as a house help. My younger sister Preeti studies in the 4th standard in the same school.”

During COVID-19, Purvi's father was going through a kidney ailment. However, he could not get proper treatment due to the unavailability of beds at the hospital. Adding to that, the treatment was expensive and unaffordable. Since then, Purvi has made her goals clear. She says, “I want to become a doctor when I grow up. I lost my father due to financial constraints and unavailability of proper treatment. I do not want anyone else to suffer the same fate. Hence, after becoming a doctor, I want to serve financially challenged people.” She continues, “I also saw how doctors treated people during the pandemic, even after knowing that they were prone to getting infected. Their dedication motivated me to do something for the people.”

In addition to her goals, Purvi has an additional responsibility to take care of her sister. Since their mother is the sole breadwinner of the family, both sisters support each other while she is away. The immense bonding and understanding between the two sisters make Bharati feel proud of her daughters. Speaking about them, Bharati says, “Purvi, my elder daughter, is very smart and caring. She understands my situation and tries her best to help me in whatever way she can. I know that she wants to become a doctor. I will do what I can. But I am not sure if I can support her throughout.”



Being a parent is tough, but being a single parent is way more difficult. And Bharati's story aligns with it. Sharing her plight, she says, “I work as a housemaid at a couple of houses in nearby areas. It has been four years since my husband passed away. We do not have any kind of support from anyone. I have to earn and look after my children. But, it is difficult to run the family of three with the amount I earn.” She points at her shanty house and continues, “Even now I live in a rented house. We do not have a house of our own, nor do we have any property.”

While Bharati struggles to get her family's finances back on track, she finds solace in the support her daughters receive. The Akshaya Patra's school meal endeavour, an effort to implement the PM POSHAN Abhiyaan in government schools, ensures that Purvi and her sister have a nutritious meal every day. Bharati says, “I have to go to work at 6 am. I do not have the time to cook for children. But Akshaya Patra has helped us. My daughter gets milk in the morning and meals in the afternoon. It is beneficial for us and healthy for the children. It is a huge support for single parents like me.” This support gives Bharati hope for her Purvi's future.

Purvi and her sister are among the 2.2 million beneficiaries who receive freshly cooked hot meals daily. Speaking of the food, she says, “Our school gets Akshaya Patra meals every day. These meals are healthy. We get milk every day after we finish saying our prayers. It helps us with the protein we need.” She takes a last bite from her plate and continues, “I love *pulao*. It is my favourite dish because it is nutritious and tasty. It has many nutritious ingredients like vegetables, grains and pulses. The nutritious meals we get after coming to school make us healthy. And this is one of the reasons why many of my friends come to school.”

With her stomach full and energy replenished, Purvi heads towards her class, ready to study. Her class teacher, Padmashree Lingaraj Aliya, speaks highly of her, “I have been working as a teacher in G.H.P.S. Ramalingeshwara Nagar for the past four years and Purvi is one of my favourite students. She is extremely talented, intelligent, bold and a fast learner. Last year, she passed with an A+ in every subject. And it is not just academics; she actively participates in co-curricular activities.” Purvi's academic achievements are a beacon of hope, inspiring others to strive for excellence.

## Purvi Vadapudi

6th-standard student  
G.H.P.S. Ramalingeshwara Nagar,  
Hubballi, Karnataka



# Joining Forces with Mid-Day Meals

*Mid-day meals are working extremely well here, and places that do not receive them should also benefit from them. Teachers will get time to prepare well and teach better.*

”

**G**hansham Singh, a dedicated educator, serves as the headmaster in-charge and assistant English teacher at Upper Primary School Kamai, Nandgaun, Mathura. His tireless efforts have contributed to the education of 400 children in the school.

“My hometown is 35-40 km from here, but I now live in Mathura. I have seen multiple changes in the last ten years in terms of child marriage and casteism. We have also planted many trees here. And we are slowly seeing the results,” he says. “I have been teaching here since 2013. I have seen many people changing their perceptions of education over the years, but much scope remains. Child marriage still takes place here. Girl child education is an issue, but there has been improvement since we spread the word on ‘*Beti Bachao Beti Padhao*,’” he adds.

## Ghansham Singh

Headmaster in-charge  
U.P.S. Kamai, Nandgaun,  
Mathura, Uttar Pradesh

In 2022-23, the school was honoured as the Prime Minister School for Rising India. Under this prestigious recognition, the Central and State Governments contribute 50% of the subsidy each, amounting to a total of ₹2 crores, for the development of classes from 1 to 12. This is the procedure under National Education Policy (NEP). The process of sanctioning the money has started and the development will commence shortly. It is the prime minister’s visionary project, so I am confident that the initiative will come to fruition. After the funds are deposited in our bank account, the government will finalise whether to execute it through an agency or we will find a third party like PWD, CWD, CPWD, etc.,” he assures.

“The economic condition of people here is precarious, with many hailing from challenging socioeconomic backgrounds. In such communities, mid-day meals play a critical role. For a significant number of their children, this is the sole source of a nutritious meal in a day,” Ghansham emphasises.

Around 70-80% of people in the area are small scale farmers. The rest are labourers, primarily working at farms owned by others. For them, the daily provision of mid-day meals eases their financial constraints. They are relieved that children get at least one complete and nutritious meal in a day, which is hard to come by due to their challenging economic conditions. Parents are now at peace because at least their children can eat healthy and on time. The meals are, therefore, a vital source of well-being for them.

“Akshaya Patra has been a consistent provider of mid-day meals here since I arrived in 2013. Before that, it had been serving in Mathura from its decentralised kitchen since 2009. I was an assistant teacher then in the Govardhan block. In this school, we initially received the meals from Vrindavan, and now, we are serving from Ajnokh in Barsana. The quality of meals has seen a significant boost. We receive them sooner, fresh and on time. I have personally tasted them to verify the quality and children echo the same sentiment,” the headmaster asserts.

The school’s management committee meets every month on the first Wednesday. There is also a Parent-Teacher Meet on Tuesday, Wednesday and Thursday during the first week of every month. In all these meetings, we actively involve the parents by having them taste the meals, ensuring they are aware of what their children are eating. “All the reports we got so far are positive. Even the parents claim that the quality has improved. Now, they rest assured that their children are getting balanced meals. They say that the meals help them focus on their other basic needs,” he says.

Additionally, Ghansham Singh recalls that before mid-day meals were provided in school, children ran home for lunch and did not return. If the aim is to retain children in schools, mid-day meals are yielding remarkable results. “Since balanced items like *khichdi*, *kadhi*, *kheer*, *dal*, rice and *roti* are being served on a rotational basis, children like it very much,” he assures.

According to him, when lunch was made at school earlier, children constantly got distracted by the preparation in the premises. They waited for the lunch to be ready with less focus on the lessons taught in class. Teachers also had to be involved in lunch preparation and oversee the process. After Akshaya Patra started serving in the school, teachers could free themselves from these interruptions and focus on teaching the children efficiently. It also improved the quality of education they aimed to impart to children. More children attend school now and fare better in studies.

“I believe mid-day meals are working extremely well here and places that do not receive them should also benefit from them. Teachers will get time to prepare well and teach better,” Ghansham says. “Earlier children got *khichdi* or *kheer* every day, and they wanted variety. Now, since the menu changes every day, they like it,” he adds.

“Moreover, children eat more *rotis* here. Ever since Akshaya Patra began delivering meals from the Barsana kitchen, the quality of *rotis* has improved. They are thinner, fresh, hot and tastier. Children love it! Now, when we open the containers, we can sense the freshness of the food, and its consumption has improved. The wastage is also lesser,” the headmaster says.

“Akshaya Patra is progressing in a good direction. I am extremely pleased with its work. Our children are happy and so the teachers here are happy. If other locations in Uttar Pradesh and across India have the same arrangement, teachers will be liberated of non-academic tasks and can devote time to teaching. This will eventually improve the quality of education, too. That is why Akshaya Patra should continue exploring and serve in as many locations as possible,” Ghansham says. “I hope that Akshaya Patra succeeds and stays involved in serving our country. We will always stand in its support because our children benefit from its services in leaps and bounds,” he concludes.



*Breaking barriers  
with every bite*

## OUR NETWORK

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# Management MESSAGE

*See all as one* is what Akshaya Patra, as an organisation, believes in, and we are fortunate that we share this belief with all of you.

As the implementing partner of PM POSHAN Abhiyaan, we have always strived to ensure children's nutrition through mid-day meals and support their education. In our efforts to ensure nutrition for all, we have also designed and implemented other feeding initiatives, such as the homeless mothers feeding and humanitarian food relief and non-feeding initiatives, such as the Scholarships Programme, Digital Education Programme and School Rejuvenation Programme. As we enter our 24th year in the service of children and communities, our resolve has just strengthened.

All along, we have enjoyed the continued support of the government, our corporate partners, individual donors, volunteers and well-wishers. It is this overwhelming support from each one of you that has helped us reach more than 2.2 million children and women. The 4 billion meals we have cumulatively served since inception are a testament to the collective efforts of all our stakeholders.

We are deeply grateful to each of you for your trust and support. With your continued support, we will continue implementing initiatives focusing on children's and communities' development and well-being.



# Our LEADERSHIP

## Missionary Leaders

### Executive Trustees

Chanchalpathi Dasa  
Co-founder & Vice Chairman

Bharatarshabha Dasa  
Trustee & National President

Sarya Gaura Chandra Dasa  
Trustee & Regional President, Andhra Pradesh & Telangana

### Regional Presidents, Presidents, Vice Presidents and Directors

HH Stoka Krishna Swami  
Regional President, Mysuru

Amitasana Dasa  
Regional President, Mumbai

Sridham Krishna Dasa  
Mentor, Resource Mobilisation

Rajiv Lochana Dasa  
Regional President, Hubballi

Vyomapada Dasa  
Regional President, Jharkhand & Chhattisgarh

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Regional President, Puducherry & Tamil Nadu

Achyutha Krishna Dasa  
Regional President, Odisha

Jaganmohan Krishna Dasa  
Regional President, Gujarat & Rajasthan

Kodandarama Dasa  
Regional Vice President, Puducherry & Tamil Nadu

Niskinchana Bhakta Dasa  
Regional President, Visakhapatnam Cluster - Andhra Pradesh

Yagneshwara Dasa  
Vice President, Andhra Pradesh & Telangana

Sureshwar Dasa  
Regional Vice President, Mathura & Agra Cluster - Uttar Pradesh (West)

Vamsidhara Dasa  
Regional President, Vijayawada Cluster

Gunakara Rama Dasa  
Regional President - Bengaluru Cluster

Naveena Neerada Dasa  
Executive Director - Strategy and International Relations

Acharya Ratna Dasa  
President, Bhopal

Sampati Dasa  
President, Pune

### Cluster Heads

Krishna Keshava Dasa  
Cluster Head, Mysuru

Govind Datta Dasa  
Cluster Head, Uttarakhand

Rasaraj Krishna Dasa  
Cluster Head, Uttar Pradesh (East)

Ragupathi Dasa  
Cluster Head, Rajasthan

## Professionals

Shridhar Venkat  
Chief Executive Officer

Balaji M.N.  
Chief Financial Officer

Saanil K. Bhaskaran  
Chief Operating Officer

Anant Arora  
Chief Sustainability & Communications Officer  
(till April 2024)

Dhananjay Ganjoo  
Chief Resource Mobilisation and Marketing Officer  
(from May 2024)

Mukesh Tiwari  
Chief Human Resource Officer

Vinod Sudhakar  
Director, Information Technology

Harishankar  
Director, Internal Audit





*Covering miles to  
make them smile.*



# Our UNITS

State	Unit President	Branch	Address
ANDHRA PRADESH	Niskinchana Bhakta Dasa	Visakhapatnam	Next to Kapparda Municipal High School, Kancharapalem Industrial Estate, Kapparda, Visakhapatnam - 530016, Andhra Pradesh
		Kakinada	C/o Josep Primary Muncpal School, Cheedilapura, Rama Rao Peta, Kakinada - 533004, Andhra Pradesh
	Satya Gaura Chandra Dasa	Mangalagiri	D. No. 13-145, Tenali Bypass, Near Coca Cola Factory, Atmakaru Village, Mangalagiri Mandal, Guntur - 522503, Andhra Pradesh
		Nellore	Plot No. 55, Industrial Park, Chemudugunta, Venkatachalam Mandal, Nellore - 524320, Andhra Pradesh
		Ongole	Godown Door No. 45-127-82, Survey No: 395-8, Throvagunta Mandal Revenue, Prakasham Dist., Ongole - 523001, Andhra Pradesh
		Gambhiram	Survey No. 152-2, 152/8A, IIM Road, Near Prema Hospital, Gambhiram, Visakhapatnam - 500171, Andhra Pradesh
		Srikakulam	Survey No. 454, Near Kasturba Gandhi School, Singupuram Village, Srikakulam - 532185, Andhra Pradesh
		Gudivada	C/o Lakshmi Mounika Rice Mill, Matura Road, Chowtapalli, Gudivada - 521323, Andhra Pradesh
		Kuppam	Survey No. 152/2, Opp. Kuppam Engineering College, Pedda Bangarunatham, Kuppam, Chittoor - 517425, Andhra Pradesh
Kalyandurg (Anantapur)	Godown No. 02, Agriculture Market Yard, Kalyandurg - 515761, Anantapur District, Andhra Pradesh		
ASSAM	Janardhana Dasa	Guwahati	Village Ghorajan, Mouza - Sila, Siduri Gopha, P.O Amingaon, Opp. GNRC Medical, Guwahati - 781031, Assam
		Jorhat	Village - Duliapam Gaon, Mouza-Garamur, P.O. Duliapam Gaon, Jorhat - 785010, Assam
CHHATTISGARH	Vyomapada Dasa	Bhilai	Old Dairy Building, Behind Gurudwara, Sector 6, Bhilai - 490006, Chhattisgarh
DADRA & NAGAR HAVELI AND DAMAN & DIU	Jaganmohan Krishna Dasa	Silvassa	Survey No. 85/P, Besides RTO, Athal Village, Silvassa - 396230, Dadra & Nagar Haveli
DELHI	Bharatarshaba Dasa	Delhi Mohan Co-operative Society	E-17, Blk B-1 Extn., Mohan Co-operative Industrial Area, Badarpur, New Delhi - 110044
		Delhi - Jahangirpuri	D - 27, SMA Industrial Area, Near Jahangirpuri Metro Station, Delhi - 110033
		Gole Market	N.P. Bengali Girls Sr. Secondary School, Gole Market, New Delhi - 110001
		Badli	S-73, Phase 1, Badli Industrial Area, New Delhi - 110033
GUJARAT	Jaganmohan Krishna Dasa	Vadodara	Plot No. 42, Opp. Sevashram Society, Nr. Dharampura, Harinagar Gotri Road, Vadodara - 390023, Gujarat
		Surat	Plot No. 55, Bhagyodaya Industrial Road, Behind DR World Mall, Near Saptarshi Row House, Aai Mata Chowk, Magob to Dumbhal Road, Surat - 395010, Gujarat
		Ahmedabad	Bhadaj-Santej Road, Opp. Ahmedabad Dental College, Santej Village Kalol, Ahmedabad - 390060, Gujarat
		Kalol	Plot No. 59, G.I.D.C, Gandhinagar Dist., Kalol - 382721, Gujarat
		Bhavnagar	Plot No. 395, Chitra G.I.D.C, Bhavnagar - 364001, Gujarat
		Bhuj	Survey No. 155, Opp. Shiv Paras Temple, Sukhpur Village, Bhuj-Mandvi Highway, Bhuj, Kutch - 370001, Gujarat
		Jamnagar	T.P. 2, Plot No. 64/1, Near Water Tank, Bethak Road, Village: Hapa, Taluk: Jamnagar, Jamnagar Municipal Corporation, Jamnagar - 361001, Gujarat
		Mansa	Block No. 152, Paiki, Itala Village, Taluka - Mansa, Gandhinagar - 382845, Gujarat

State	Unit President	Branch	Address
JHARKHAND	Vyomapada Dasa	Hazaribagh	W9QG+PHC, Morangi, Hazaribagh - 825302, Jharkhand
KARNATAKA	Gunakara Rama Dasa	Bengaluru - H.K. Hill	Hare Krishna Hill, W.O.C Road Rajajinagar, Bengaluru - 560010, Karnataka
		Bengaluru - Vasanthapura	8th Mile, Doddakallasandra Village, Vasanthapura Kanakapura Road, Bengaluru - 560062, Karnataka
		Bengaluru - Jigani	Plot No. 48, Property No. 179, Survey No. 121, 122, 554 & 557, KIADB at Jigani, Anekal Taluk, Bengaluru - 560105, Karnataka
		Bengaluru - Guni Agrahara	Survey No. 19, Guni Agrahara Village, Shivakote Post, Hesaragatta Hobli, Bengaluru - 560089, Karnataka
		Ballari	Sandur Bellary Road, Shankar Gudda Colony, Torongallu, Ballari - 583275, Karnataka
		Mangaluru	C/o ISKCON, Arya Samaj Road, Krishna Kasturi, Balamatta, Mangaluru - 575003, Karnataka
		Rajiv Lochana Dasa	Hubballi
	HH Stoka Krishna Swami	Mysuru	18th Cross, Survey No. 31, Jayanagar, Mysuru - 570014, Karnataka
MADHYA PRADESH	Bharatarshabha Dasa	Bhopal	Survey No. 76/1, Behind Shahpura Police Station, Rohit Nagar, Bavadiya Kalan, Gulmohar Colony, Bhopal - 462039, Madhya Pradesh
MAHARASHTRA	Vyomapada Dasa	Nagpur	No. 102/1, Anmol Nagar, Ward No. 21, Wathoda Square, Nagpur - 440008, Maharashtra
		Panvel	Survey No. 483, Hissa No. 11/01 and 09/03 Sai Nagar, Old Panvel, Raigarh - 410206, Maharashtra
	Amitasana Dasa	Bhiwandi	Survey No. 3522, Kondwada, Kombadpada, Bhiwandi, Thane - 400099, Maharashtra
		Kalyan	Office #1, Survey No. 2/6,3/1, Neptune Swarajya, Ambivali, Kalyan, Thane - 421102, Maharashtra
		Thane	Old TMC School #133 Vasanth Vihar, Near Pawar Nagar Bus Depot, Thane (W), Thane - 400607, Maharashtra
		Pune	Vidyarthi Sahayak Samiti at Lajpat Rai Bhavan, 103/A, Behind Shivaji Housing Society, Off Senapati Bapat Rd, Pune - 411016, Maharashtra
ODISHA	Achyutha Krishna Dasa	Puri	Grand Road, Balagandi, Dist. Puri - 752001, Odisha
		Rourkela	Sector - 7, Ispat High School Building, Rourkela, Dist. Sundergarh - 769003, Odisha
		Nayagarh	Bhapur Block, Nayagarh - 752063, Odisha
		Bhubaneswar	Plot No. 1192/1727, Mouza, Nuahat, Bamphakuda, Phulnakhara, Cuttack District - 754001, Odisha
PUDUCHERRY	Kodanda Rama Dasa	Puducherry	Next to Vallalar Government Girls School, Airport Road, Lawspet, Puducherry - 605008



State	Unit President	Branch	Address
RAJASTHAN	Jaganmohan Krishna Dasa	Jaipur	C6-C11, Mahal Yojna, Goner Road, Jagatpura, Jaipur - 302025, Rajasthan
		Ajmer	Near GUPS, Frazor Road, Topdara, Ajmer - 305001, Rajasthan
		Jodhpur	Gram Sevak Prashikshan Kendra, Opp. NLU, Near Railway Crossing, Nagour Road, Mandoor, Jodhpur - 303004, Rajasthan
		Baran	Irrigation Colony, Sichai Vibhag, Bhanwargarh, Baran - 325216, Rajasthan
		Nathdwara	Ganesh Tekri Road, Tehsil Nathdwara - 313301, Dist Rajsamand, Rajasthan
		Chittorgarh	Near Vidhya Niketan School, Sector - 5, Gandhi Nagar, Chittorgarh - 312001, Rajasthan
		Bikaner	DIET Bhawan, Bajrang Dhora, Pungal Road, Bikaner - 334001, Rajasthan
		Jhalawar	Teendhar, Rooparel, Tehsil: Jhalarapatan, Dist: Jhalawar - 326021, Rajasthan
		Bhilwara	Near Dev Narayan Circle, New Babu Nagar, Bhilwara - 311001, Rajasthan
		Udaipur	Shyam Nagar, Pulla Bhuwana, Arihant Nagar, Chitrakoot Nagar, Bhuwana Bypass, Udaipur - 313001, Rajasthan
TAMIL NADU	Suvyakta Narasimha Dasa	Chennai	63, Devendra Nagar, 1st Seaward Road, Valmiki Nagar, Thiruvannamiyur, Chennai - 600041, Tamil Nadu
TELANGANA	Satya Gaura Chandra Dasa	Kandi	Survey No. 607182 607/E3 607/U, Kandi (v) Sangareddy (D) - 502285, Telangana
		Narsingi	Survey No. 172, Sri Krishna Goshala, Kokapet, Narsingi, Hyderabad - 500075, Telangana
		Warangal	Old Fire Station Building, Enamamula Market Yard, Warangal - 506002, Telangana
		Nawabpet	Agriculture Market Committee, Nawabpet Market Yard, Mahboobnagar - 509340, Telangana
TRIPURA	Janardhana Dasa	Kashirampara	Village Kashirampara, P.S: Anand Bazar, Sub Division: Kanchanpur, Gachirampara - 799271, Tripura
UTTAR PRADESH	Bharatarshabha Dasa	Barsana	Khasra No. 149/1, Village: Lodhali, Moza Ajnokh, Post: Barsana, Tehsil: Chhata, Mathura - 281405, Uttar Pradesh
		Gautam Buddha Nagar	Khasra No. 464/467, Village: Achheja, Post: Dujana, Bulandshahar Road, Landmark: KRBL Ltd., Gautam Buddha Nagar - 203207, Uttar Pradesh
		Lucknow	Khasra No. 2811, Amausi Industrial Area, Sarojininagar, Near Indian Oil Plant, Amausi, Lucknow - 226008, Uttar Pradesh
		Vrindavan	Gopal Garh, Chhatikara Road Vrindavan, Mathura District - 281121, Uttar Pradesh
		Gorakhpur	Rajendra Nagar, Kushth Ashram, Gorakhnath Gorakhpur - 273015, Uttar Pradesh
		Mant	Shri Brij Shiksha Prasar Samiti, Khasra No. 150, Raja Bangar, Mant Mathura - 281202, Uttar Pradesh
		Varanasi	No. 64/1, LT College Campus, Orderly Bazar, Varanasi - 221002, Uttar Pradesh
UTTARAKHAND	Bharatarshabha Dasa	Gadarpur	Khet No. 455KA, Village: Barakhera, Tehsil: Gadarpur, Udham Singh Nagar - 263152, Uttarakhand
		Dehradun	Khet No. 801, Village: Sudhowala, Tehsil: Vikasnagar, Dehradun - 248007, Uttarakhand

*When you  
make a child  
smile,  
you are  
doing  
something  
right*





## Office addresses of Akshaya Patra

### Central Office

The Akshaya Patra Foundation  
No. 72, 3rd Floor, 3rd Main, 1st & 2nd Stage,  
Yeshwantpur Industrial Suburb, Rajajinagar, Ward No. 10,  
Bengaluru - 560022, Karnataka  
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Paytm No. 7026570265

### Hyderabad Regional Office

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### Gurgaon Regional Office

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### Mumbai Regional Office

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### Chennai Regional Office

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63, Devendra Nagar, 1st Seaward Road,  
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Chennai - 600041, Tamil Nadu

## Overseas entities

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